

sustainability
report
2025

Bracell

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Message from *the President*

Looking back on 2025, it was a year of consistent progress, resilience, and—above all—continued momentum in embedding sustainability within Bracell's business strategy. In a global landscape marked by economic uncertainty and industry volatility, we remained disciplined in executing our strategy, with a focus on sustained efficiency gains and a commitment to long-term value creation.

Our operations are structured around three core segments: **market pulp, specialty pulp, and tissue**—forming a portfolio that combines scale, differentiation, and diversification.

In the tissue segment, Bracell Papéis achieved important milestones. We captured nearly a 10% share of the Brazilian consumer tissue market, strengthened nationwide brand recognition, and expanded our international footprint with exports to Europe, Latin America, and the Middle East. We also reinforced our positioning as a green product, supported by renewable energy use and responsible operational practices across our facilities. The tissue business has become a key driver of portfolio diversification and expansion.

In specialty pulp, we continued to strengthen our market position by delivering high-quality solutions and consistent performance to customers who demand technical excellence and reliability. The market pulp segment experienced heightened volatility driven by global macroeconomic conditions. During these periods, we sharpened our focus on controllable factors—quality, productivity, and cost management—while advancing strategic modernization and upgrade projects to position the company for future upcycles.

In 2025, we also refined our governance model.

Building on our traditional QPC framework—Quality, Productivity, and Cost—we introduced "S" for Safety, yielding SQPC. More than just a new acronym, this symbolizes a clear and non-negotiable commitment: we put safety first—ahead of any operational decision. Because no business results can be more important than protecting a life.





Sustainability remains at the core of our strategy. At Bracell, business performance and sustainability are two sides of the same coin. In 2025, we maintained continued traction toward our Bracell 2030 targets, achieving meaningful progress across the Sustainable Landscapes & Biodiversity and Empowering Lives pillars, with several 2030 targets already achieved or surpassed.

One of the flagship initiatives in this journey is our One-for-One Commitment: for every hectare of eucalyptus planted, Bracell has pledged to support the conservation of another hectare of native forest. In 2025, we helped protect 301,000 hectares of native vegetation within public conservation sites, further strengthening our production and protection model and demonstrating that economic growth and environmental stewardship can—and must—advance together.

The impact of this initiative was recognized by the 2025 Amcham Award—Brazil's most prestigious sustainability honor—which highlighted the innovative nature of our One-for-One Commitment and Bracell's industry leadership in biodiversity conservation.

Our social investment efforts have also continued to progress. Through Bracell Social, we have advanced education, empowerment, and community well-being, with a particular focus on improving public education quality and strengthening local small businesses, especially women-led initiatives. The Bracell Foundation has further amplified positive impacts by supporting public-policy initiatives around early childhood education and health.

None of this would be possible without our people. We continue to invest significantly in talent development at all levels of the organization, strengthening strategic partnerships with academic institutions and expanding capabilities through our knowledge hub, the Bracell Learning Institute.

I am also proud to report that we maintained strong female representation in leadership roles, reaching 27.7%—a result that underscores our robust diversity agenda and our continued commitment to meeting our 30% target by 2030.

Looking ahead, we will continue investing in innovation, research, and development to improve productivity and efficiency, sustaining our long-term growth trajectory. We enter 2026 prepared to meet evolving global demands, guided by a clear strategy and a focus on creating shared value—delivering results that benefit our company, partners, customers, and communities alike.

We are strongest when we act with teamwork, focus, and discipline. I would like to thank our employees, partners, and customers for their dedication and collaboration throughout 2025. May 2026 reflect our commitment to safety and excellence in execution—as we continue to drive meaningful progress, strengthen our business, and deliver increasingly consistent results.

Sincerely,
Praveen Singhavi

1

About Bracell

Who we *are*

GRI 2-1, 2-2, 2-6

Bracell is the world's leading producer of **dissolving pulp** and one of the largest producers of **eucalyptus pulp**. We operate mills in the Camaçari Industrial Park (Bahia), the Lençóis Paulista Industrial Park (São Paulo), and in the cities of Feira de Santana (Bahia), São Gonçalo dos Campos (Bahia), and Pombos (Pernambuco), Brazil. We also have forestry operations—spanning from eucalyptus planting to harvesting—in Bahia, São Paulo, and Sergipe.

Bracell is a member of **Royal Golden Eagle (RGE)**, a conglomerate of world-class biological resource-based manufacturing and energy companies, supplying products to 100 markets globally. RGE's business spans the entire value chain—from the sustainable cultivation of renewable resources to the production of value-added products for the global marketplace.

Bracell's commitment to sustainable development, environmental conservation, and community empowerment is anchored in our guiding **5Cs philosophy: everything we do must be good for the Community, Country, Climate and Customers, and only then will it be good for the Company.**

Bracell is the world's leading producer of dissolving pulp.



Purpose, Vision, and *Core Values* – T.O.P.I.C.C. GRI 2-6

Purpose

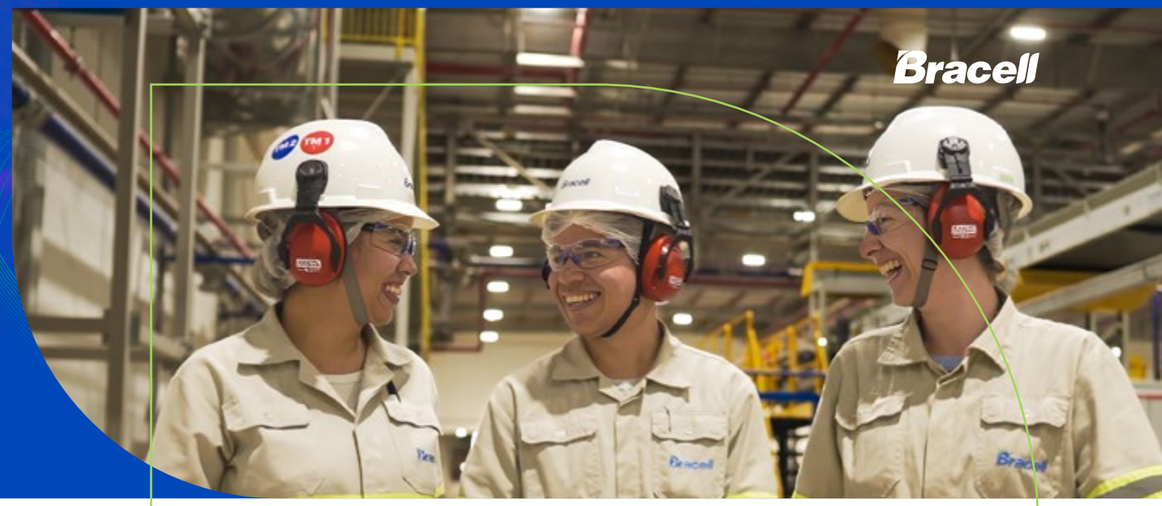
Improving lives by developing resources sustainably.

Vision

To be one of the world's largest, best-managed, and most sustainable pulp-based companies—creating shared value for our Community, Country, Climate, Customers and the Company.

Core values

At Bracell, we operate in keeping with the core values of RGE Group, known as T.O.P.I.C.C. These values are foundational to accomplishing our mission and achieving our future vision.



From left to right: Jessica Batista - Technician; Stephan Albuquerque - Technician Intern; and Heloisa Oliveira - Engineer — Bracell Papéis Quality Team, São Paulo.

T. We are aligned by our common purpose and work together as a complementary **Team**

O. We take **Ownership** to achieve outstanding results and seek value at all times

P. We develop our **People** to grow with us

I. We act with **Integrity** at all times

C. We understand our **Customers** and deliver best value to them

C. We act with zero complacency and always strive for **Continuous improvement**

Products

GRI 2-6



What we produce

Our products are made from eucalyptus pulp, a natural, renewable biodegradable polymer produced from eucalyptus pulpwood grown in Bracell-managed plantations or sourced from controlled plantations.

We make three types of pulp: **kraft bleached eucalyptus pulp, rayon-grade dissolving pulp and specialty-grade pulp**, which are used in the manufacture of a wide range of products. Bracell also operates in Brazil's consumer products segment through Bracell Papéis, with a portfolio of toilet paper, paper towels, napkins and diapers. GRI 2-6

+ Learn more

Learn about our different products.

Certified pulp

Supporting our commitment to innovation and sustainability, all our product lines are made from planted eucalyptus pulp certified within the Program for the Endorsement of Forest Certification (PEFC), assuring supply chain-wide traceability and social and environmental responsibility.

Pulp applications

Kraft bleached eucalyptus pulp

- Printing and writing papers
- Tissue paper (toilet paper, paper towels and napkins)
- Packaging paper
- Specialty papers such as filters, self-adhesive papers, adhesive tape and wallpaper

Rayon-grade dissolving pulp

- Viscose and Lyocell fibers used in fabrics and nonwovens
- Viscose filaments used in delicate fabrics such as women's underwear
- Wet wipes
- Cosmetic masks
- Cellophane packaging films
- Viscose pads for household and industrial cleaning applications

Specialty-grade pulp

- Cellulose acetate flakes (cigarette filters, textile filament yarns and fibers for nonwovens)
- Pharmaceutical and food products (produced from microcrystalline cellulose)
- Printing inks, specialty inks, enamels and cosmetics (produced from nitrocellulose)
- Industrial filament used to produce high-performance tire reinforcement
- Cellulose ethers and sausage casings (specialty applications)



Tissue paper and personal care

Bracell also operates in the tissue paper sector (toilet paper, paper towels, napkins and diapers) with products for consumer-goods, corporate, and conversion markets. Through investments in **technology and processes**, we deliver a combination of quality, innovation (see page 22) and **sustainability attributes**—including renewable energy use and natural resource efficiency, enabled by integrated pulp and tissue mills that reduce water consumption by eliminating the need to dry the raw material (see page 27).

Consumer products

Bracell's **Consumer range** offers everyday products including **toilet paper, paper towels, napkins, and baby diapers**.

In 2025, we **launched a new pull-on diaper line under the Fofura Shortinho** brand. Sales began in October.

Away-from-Home range

The **Bracell Away-from-Home** range offers tissue-paper solutions to cater for the demands of sectors including corporate, hospital and institutional applications. With options available in **high-meterage rolls and interfolded formats**, the line includes **paper towels and toilet paper**.

Conversion range (jumbo rolls)

Bracell jumbo rolls are the basic feedstock used in the production of tissue paper, including essential products like **toilet paper, paper towels, napkins, and tissues**.



Our *operations*

GRI 2-1, 2-6

Where we operate

Pulp mills
- Lençóis Paulista (SP)
- Camaçari (BA)

Offices

Bracell

- 1 office in São Paulo (SP)
- 1 new office in Lençóis Paulista (SP)
- 1 office in Camaçari (BA)
- 1 office in Alagoinhas (BA)

Bracell Papéis

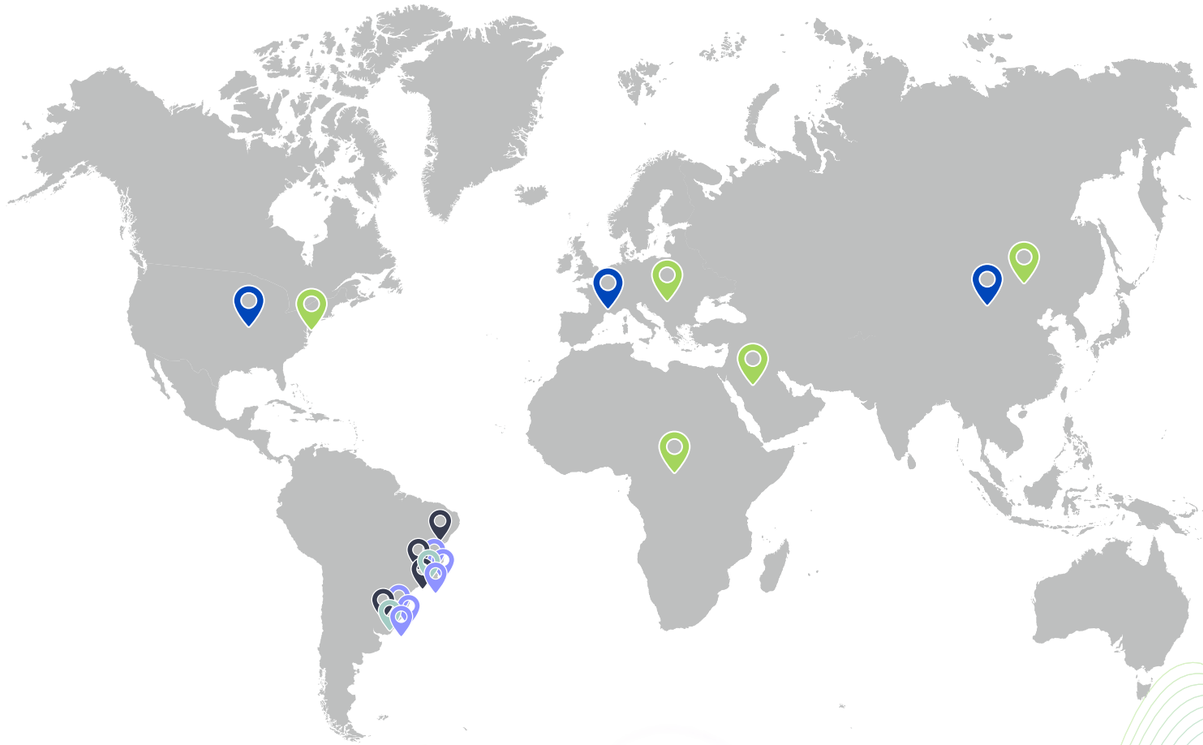
- 1 office in Lençóis Paulista (SP)
- 1 office in Feira de Santana (BA)

Tissue paper mills
- Feira de Santana (BA)
- Lençóis Paulista (SP)
- Pombos (PE)*
- São Gonçalo dos Campos (BA)

* A dedicated diaper production facility.

Sales hubs
- Asia
- EMEA (Europe, Middle East, and Africa)
- USA

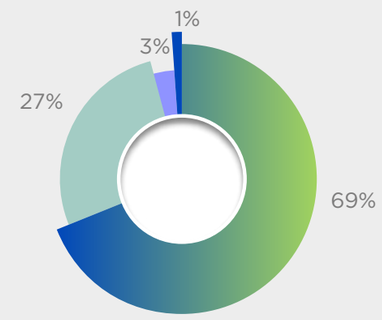
Specialty pulp distribution centers
- Asia
- EMEA (Europe, Middle East and Africa)
- USA



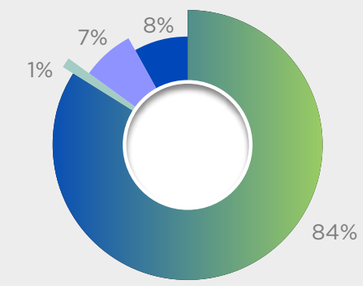
We have operations on four continents including offices, manufacturing facilities, distribution centers, and sales hubs.

Markets served GRI 2-6

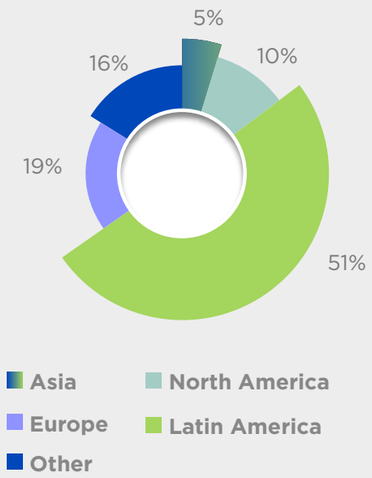
Pulp produced in Bahia



Pulp produced in São Paulo



Paper produced in São Paulo



Paper and diapers produced in Bahia and Pernambuco



Manufacturing operations GRI 2-6

Our production operations include **two pulp mills** and **four tissue paper mills**, operated by **Bracell Papéis**.

Bracell's mills have the capacity to produce annually up to **3 million metric tons of kraft pulp** or **2 million metric ons of dissolving pulp.** Our production lines optimize the mix of kraft and dissolving pulp according to market demand—hence their designation as "flexible". **In the paper segment, our mills have the capacity to produce 300,000 metric tons per year**, catering for both the conversion and finished products market.

Bracell's mills use state-of-the-art technology that makes them efficient and sustainable (learn more on the following page). Under sustainability guidelines formalized in corporate policies, we track and set targets for **environmental key performance indicators**. Examples of these indicators include: water consumption in pulp production, landfilling of waste from the industrial process, and tCO_2e emissions per metric ton of pulp produced.

Total production capacity

3 million metric tons of kraft pulp per year

OR

2 million metric tons of dissolving pulp per year

300,000 metric tons of paper per year

Manufacturing differentiators: technology, efficiency, and sustainability

Pulp production: industrial capacity and efficiency.

Bracell is the world's leading dissolving pulp player.

87% of the pulp we produced in 2025 came from the two flexible lines at the Lençóis Paulista site, in São Paulo.

These lines have been designed in accordance with the **Best Available Techniques (BAT) Reference Document for the Production of Pulp, Paper and Board**, the international benchmark for efficiency and sustainability in the pulp sector (learn about our sustainable production differentiators):

- In Lençóis Paulista (SP), we operate a tertiary wastewater treatment facility (see GRI 303-2)
- Biomass-fired and recovery boilers generate renewable electricity

Sustainable manufacturing:

90% of our energy requirement comes from renewable sources, reducing dependence on fossil fuels

57 mn GJ of electricity generated from renewable sources (solar power, black liquor and biomass)

19.9 m^3/adt in water withdrawn per metric ton of pulp produced

0.255 tCO_2e in emissions per metric ton of pulp produced

33.1 kg/adt of industrial waste landfilled

Tissue paper production:

As part of RGE Group's commitment to investing in Brazil, we founded **Bracell Papéis** following our takeover of OL Papéis, in 2023, a company that operated for over **15 years** in Brazil's Northeast region, specializing in the manufacture of diapers and tissue products (toilet paper, paper towels and napkins).

A Bracell Papéis facility in **Lençóis Paulista (SP)**, operational since 2024, is dedicated to consumer goods.

We also operate mills in the Northeast and Southeast, as well as commercial operations in these regions and in the **South and Midwest** of Brazil.

We are the **fourth largest manufacturer of tissue paper and diapers in Brazil**. In 2025, we entered the Southeast, South, and Midwest markets. **In the Southeast**, we rank **sixth,** and in the **Northeast we are the market leader** for tissue and second in diapers.

At our Feira de Santana (BA) site, a new boiler, operating since December 2024, generates steam from biomass, a renewable fuel source that **reduces reliance on fossil fuels**. The steam is used in processes within the mill, increasing the share of renewables in the operation's energy mix.

In 2025, Bracell Papéis commissioned a **new roll products machine** at the Lençóis Paulista (SP) mill, increasing its capacity to serve the away-from-home tissue market with scale, quality and reliability.

Find out about the key advantages of our tissue mill

Fully operational since April 2024, our Lençóis Paulista tissue mill, in São Paulo, was designed **with technologies that increase efficiency and reduce environmental impact** at all stages of the production process.

Water efficiency

In this new plant, the water extracted from the pulp in the production process is purified and reused, improving water efficiency in the production process.

Solar array

Our mill has a 50,000 m² rooftop solar array generating around 7.21 MW of fossil-free, renewable electricity. The electricity generated accounts for **20%** of energy consumption at the site, where we produce **consumer tissue paper, away-from-home products, and jumbo rolls.**

7.21 MW
of fossil-free
renewable electricity

Equivalent to
20%
of the facility's electricity requirement

+ Learn more
Read more on page 166.



Truck-free inbound pulp logistics

The Bracell Papéis mill in Lençóis Paulista (SP) is co-sited and integrated with Bracell's **flexible lines**, where the kraft pulp used in tissue manufacture is produced. This **logistical integration** enables the **pulp to be transported by pipeline, eliminating the need for drying and transportation by road**, **and thereby reducing GHG emissions** and optimizing processes.

Jumbo roll production

The mill has the capabilities to produce **jumbo rolls**, with the scale and flexibility to serve both the conversion and finished-product markets. Our mill has:

- **Four double-width tissue-paper machines** that produce **jumbo rolls with a width of over 2 meters**
- Three rewinders that transform the jumbo rolls into different formats to cater to customer specifications
- Besides distributing rolls for conversion, the mill also **transforms jumbo rolls into finished products,** like **toilet paper and paper towels**

Automated vertical warehouse and energy savings

The products manufactured at the site are stored in an **automated vertical warehouse**, which uses **robot-operated elevators** to optimize goods handling. The result is:

- **Greater energy efficiency:** automation reduces the need for lighting and air-conditioning, resulting in **energy savings**
- **Better logistical control:** the system enables optimized storage and rapid handling of goods, thereby reducing waste and increasing productivity
- **Safety and efficiency:** automation minimizes human interference, making the process **safer, more precise and more sustainable**



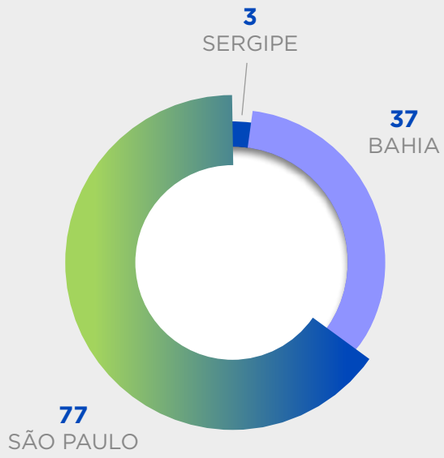
Forestry operations GRI 2-6

In 2025, our forestry operations were present in 145 municipalities, 117 under Bracell's direct management—from planting to harvesting—and 28 where we source pulpwood, located in Brazil's Midwest, Southeast and South.

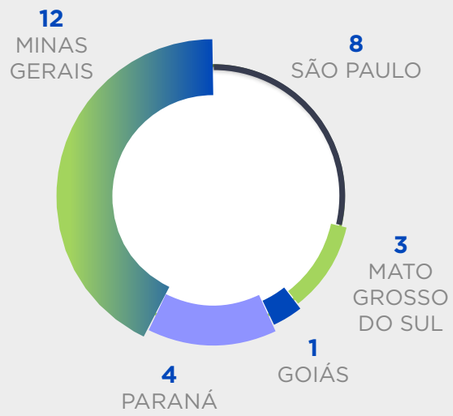
Our pulpwood is sourced from eucalyptus plantations managed in accordance with standards issued by the Brazilian Forestry Certification Program (CERFLOR/PEFC) to ensure our practices are environmentally sound, economically viable, and socially beneficial. We also source **controlled pulpwood from designated areas in the Brazilian states of São Paulo, Minas Gerais, Goiás, Paraná, and Mato Grosso do Sul.**

Bracell's sustainable forestry model is designed to minimize environmental impact through biodiversity protection and soil and water conservation practices.

Number of municipalities with Bracell-managed forestry operations — from planting to harvesting



Number of municipalities where wood was sourced for forestry operations





Bracell's forest management practices are formalized in our Sustainability Policy, available on our website.



Forestry differentiators

Planting in already disturbed land

We do not convert areas of native forest into eucalyptus plantations. Our forestry operations are established on already disturbed land, usually low-productivity and/or degraded pastures. Bracell has no operations in protected areas or legal reserves or on peatlands.

Forest mosaics

We cultivate eucalyptus in forest mosaics, interspersing plantation areas with native forests (including Atlantic Forest, *Cerrado*, and *Caatinga* formations), thereby protecting and enhancing biodiversity, ecosystem services, and natural landscapes. Over 30% of land owned by our forestry operations is used for preservation and conservation of native vegetation.

Soil conservation

Our soil management practices are designed to preserve physical, chemical, and biological soil properties through **minimum tillage** techniques that prevent soil erosion and degradation. We retain forestry waste such as bark, branches and leaves as litter in our eucalyptus plantation areas after harvesting, which helps increase organic matter content. This reduces the use of chemical fertilizers and helps maintain soil moisture, while providing a natural barrier against rain leaching.

Carbon capture

Bracell's planted eucalyptus forests and native forest areas play a vital role in capturing **CO_2 from the atmosphere**, sequestering and storing carbon throughout the trees' growth cycle. These removals help mitigate climate change.

+ Learn more

Read more on page 172.

Restoring degraded land

In our forestry operations, we run a Degraded Land Restoration Program that spans assessment, implementation and monitoring. During the assessment phase, the most appropriate methodology is defined for each project, which may involve natural regeneration, enrichment planting, or full planting of native species. All areas under restoration, whether required by law or undertaken voluntarily, are monitored on performance indicators to ensure project success.

Georeferencing

We use official data from Brazil's Rural Environmental Register (CAR) to georeference all the farms we manage. In a Geographic Information System, we intersect these data with other data sets, such as those compiled in our protected areas and buffer zones. This process informs our operational procedures on each property, depending on the constraints and conditions set in management plans.

Nurseries

The seedlings we use are produced in our own nurseries and developed by our Research & Development team, which carries out genetic improvement to ensure high-quality seedlings with greater phytosanitary resistance and climate resilience. Selected individuals are suited to the ecosystems of the regions where our forestry operations are located.

Cultive Eucalipto

As an incentive for sustainable forestry operations, we have introduced a program, called *Cultive Eucalipto*, that provides technical support to partner growers. See more at https://cultiveeucalipto.com.br/.



Cleidiane da Silva dos Santos - Forestry Worker, Bahia Nursery.

Discovery documentary highlights sustainability performance in the timberland sector

Bracell supported and was featured in the documentary "New Roots – Choices for the Future", produced by Warner Bros. Discovery in partnership with the Brazilian Tree Industry (Ibá) and the production company Casa Redonda. The documentary premiered on the Discovery channel in September and is available on the HBO Max streaming platform. The film highlights innovative practices in the timberland sector.

Forestry research and development GRI 2-6

We work on three major fronts to ensure a sustainable supply of pulpwood in the medium and long term, and ultimately the sustainability of the business and excellence of our products.

Classical genetic improvement

Bracell does not use genetically modified organisms (GMOs) and instead develops its eucalyptus clones through classical genetic improvement. This process involves the generation, evaluation and selection of clones improved in incremental cycles. The focus of genetic improvement is also on developing techniques to improve cloning efficiency, guaranteeing high-quality pulpwood that is more sustainable in the long term.

In 2025, clones developed in 2024 were planted in São Paulo, Bahia and Mato Grosso do Sul, selected to ensure lower vulnerability and greater protection against pests, diseases and adverse climate events, such as more intense drought periods. **The clones are also selected based on pulpwood quality to meet mill requirements.**

Forestry and forest management

At Bracell, we seek to continually improve our monitoring and climate-zoning processes, and use best-practice soil conservation, preparation and fertilization methods. Sustainable control of pests, diseases and weeds is also a priority, ensuring healthy, productive forests in the long term.

Each year, Bracell has increased the production of natural enemies for use in planting regions. In 2024, 95 million of these natural enemies were produced, and in 2025, the volume reached 145 million for eucalyptus forests in São Paulo, Bahia and Mato Grosso do Sul, a 30% increase. Biological control has already reduced the use of chemical pesticides by 80%.

Forestry extension and technology transfer

We provide specialized technical assistance and technology transfer in our forestry operations, advancing best practices and continuous process improvement.



Distribution logistics GRI 2-6

Bracell's logistics operations use a **transportation mix designed to increase efficiency in the outbound distribution of our products.** This model ensures **timely, safe delivery**, catering primarily for manufacturers of textile products, paper, packaging and tissue-paper products.

Bahia

1

Third-party truck transport to the Port of Salvador (Bahia)

Dissolving pulp and specialty pulp are shipped from the Camaçari Industrial Hub (BA) by truck to the Port of Salvador (BA).

2

Container and breakbulk shipping to overseas markets

From the port of Salvador, the pulp is shipped overseas. In 2025, 98% of the volume was by container and 2% via breakbulk vessels (which carry cargo in individually counted units, rather than in containers).

We are the largest container exporter at the Port of Salvador (BA).



Fernando Lemes Rocha – Outbound Logistics Supervisor.

São Paulo

1

Pulp transportation by truck

Around 92% of pulp volume is transported from the Lençóis Paulista (SP) Industrial Park to the road and rail terminal at Pederneiras (SP), using our own trucks.

2

Rail transport to the Port of Santos

From the road and rail terminal, the pulp continues its journey by train to the Port of Santos (SP). The railcars are Bracell-owned, while the locomotives are owned by the railway concession operator.

In 2025, our use of rail transport avoided more than 46,000 truck trips.

3

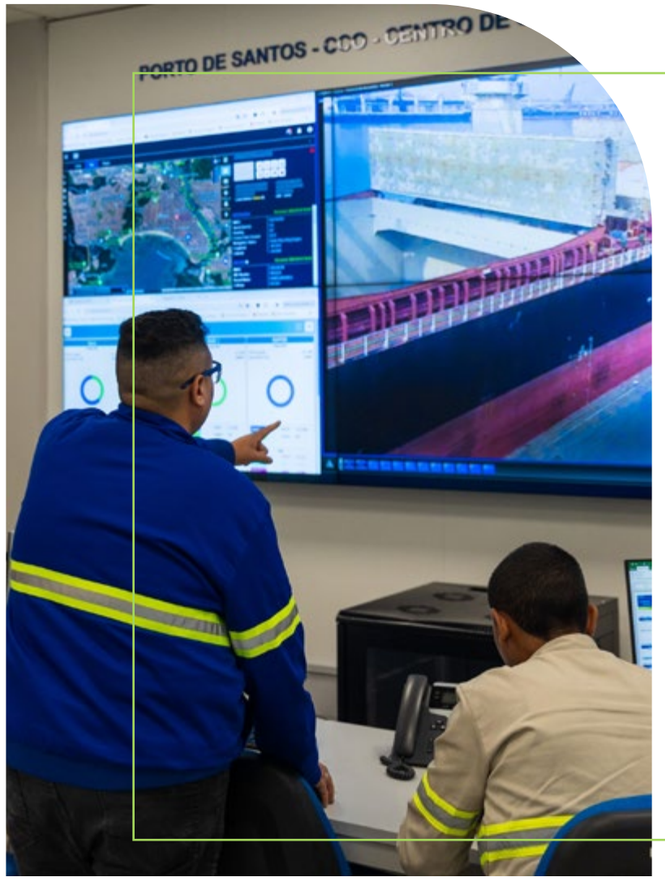
Breakbulk shipping overseas

From the Port of Santos (SP), around **98%** of the pulp was exported in breakbulk vessels in 2025.
Within the port, we own a dedicated terminal for port-to-port pulp shipping in breakbulk vessels. Container transportation, representing approximately 2% of the total exported at the site, is handled at third-party terminals.

4

Container shipping

Of the total pulp produced at the Lençóis Paulista (SP) site, **1.7% is shipped in containers** by truck to the Port of Santos (SP). **And 100% of this throughput is destined for export.**



In 2025, we surpassed 10 million metric tons of pulp shipped to our international customers through the Port of Santos (SP).

Tissue paper

In the Tissue business, containers are also used to transport approximately 70% of jumbo roll exports. From the Lençóis Paulista site to the Port of Santos, an outsourced truck fleet is used. The remaining volume, approximately 30%, is shipped in trucks, of which 24% is destined for the domestic market and 6% is exported to Latin America.

In 2025, with the full operation of our Bracell Papéis Sudeste lines, export volume increased from 1,800 to approximately 6,000 containers. At the Port of Santos (SP), container transportation is handled in outsourced terminals.



Bracell has invested in automation to improve productivity, efficiency, safety, and controls in logistics operations.

Emanoelle Moretii - Outbound Logistics Driver.

Logistics differentiators

Automation and innovation in the Port of Santos (SP)

In 2025, **new additions at our terminal at the Port of Santos (SP) became fully operational. Two gantry cranes and four overhead cranes** operate in receiving pulp transported by train from the Pederneiras (SP) road-rail terminal, supporting high vessel loading throughput. These high-tech pieces of equipment include remote operations for improved safety.

New tractors and trailers have also been deployed for pulp transportation. As a result, we reduced the use of trucks in port operations for a more productive and cleaner operation. We also reduced the number of forklifts from 18 to 5, 2 of which are electric and the others powered by LPG.

Logistics management and export monitoring

Exports from the Port of Salvador (BA), done primarily by container, give us total control over deliveries of specialty pulp produced in the state. We monitor consignments in real time, from the moment they leave the mill to arrival at their final destination, providing secure, predictable deliveries to our customers.

Logistics investment in Lençóis Paulista (SP)

We invested R$ 7.5 million to acquire an RMG (rail mounted gantry) crane. This automated equipment is used to move empty containers in tissue operations. The RMG increases efficiency, precision and loading capacity.

With an investment of R$ 2.25 million, we also purchased **two reach stackers**—large machines used to handle and stack containers, and made **investments to modernize our container yard.**

Certifications at the Port of Santos (SP)

In 2025, we undertook an extensive program to obtain **certification to ISO 9001 (quality management), ISO 14001 (environmental management) and ISO 45001 (occupational health and safety) for our logistics operations at the Port of Santos (SP).**

Industrial research and development GRI 2-6

We conduct ongoing research to optimize our manufacturing processes across four main areas:

Pulpwood development

- Evaluating pulpwood quality at source plantations and potential impacts on the production process and product quality
- **Supporting forestry research and development**, with a focus on improving pulpwood quality and developing new clones and forestry practices that promote long-term sustainability

Process development

- **Continually improving production processes** to enhance competitiveness through innovative solutions focused on quality, productivity and cost-cutting
- Identifying and implementing the best industrial and laboratory technologies available on the market that match our operational and environmental requirements

Biorefineries and environment

- Developing biorefinery projects to optimize value from by-products of the production process, **advancing the circular economy**
- Researching and implementing efficient environmental solutions, with a focus on preserving natural resources and **increasing the sustainability of production processes**
- In 2025, we conducted research on **decarbonization and production of biofules,** such as **green methanol** using biogenic CO_2 from the recovery boiler at our Bahia plant.

Product development

Identifying new product development opportunities addressing customer demand across different segments, while driving innovation in our production lines



Asset Monitoring Center

In 2025, Bracell launched an Asset Monitoring Center (CMA) at Lençóis Paulista (SP). The facility is organized into dashboards segmented by mill areas and is fed with detailed information on the operation of equipment such as motors, valves, electrical rooms and detection systems.

The new structure features state-of-the-art technology to support our operations by identifying potential defects and anomalies, helping ensure greater mill process availability and stability.

Certifications GRI 2-6

ISO 9001:2015, 14001:2015 and 45001:2018

All our pulp mill operations are certified to ISO 9001:2015 and ISO 14001:2015 for compliance with quality and environmental management system requirements.

Our tissue operations are certified to ISO 14001:2015.

In Bahia, our forestry operations are certified to ISO 14001:2015.

In January 2026, we obtained ISO 9001:2015, ISO 14001:2015 and ISO 45001:2018 certifications for operations at the Port of Santos (SP).

PEFC

Bracell's forestry and mill operations are certified within the Program for the Endorsement of Forest Certification (PEFC), an internationally recognized certification scheme that assures pulpwood is handled in an environmentally friendly, economically viable and socially beneficial way.

Nordic Swan and EU Ecolabel

Nordic Swan and EU Ecolabel certification is awarded to products that meet rigorous EU environmental performance standards. These certifications verify that our products were developed sustainably across all stages of the life cycle, and with minimum environmental impact. Bracell was awarded these certifications for kraft eucalyptus pulp produced in São Paulo, reaffirming our commitment to responsible practices and reducing the environmental impact of our operations.



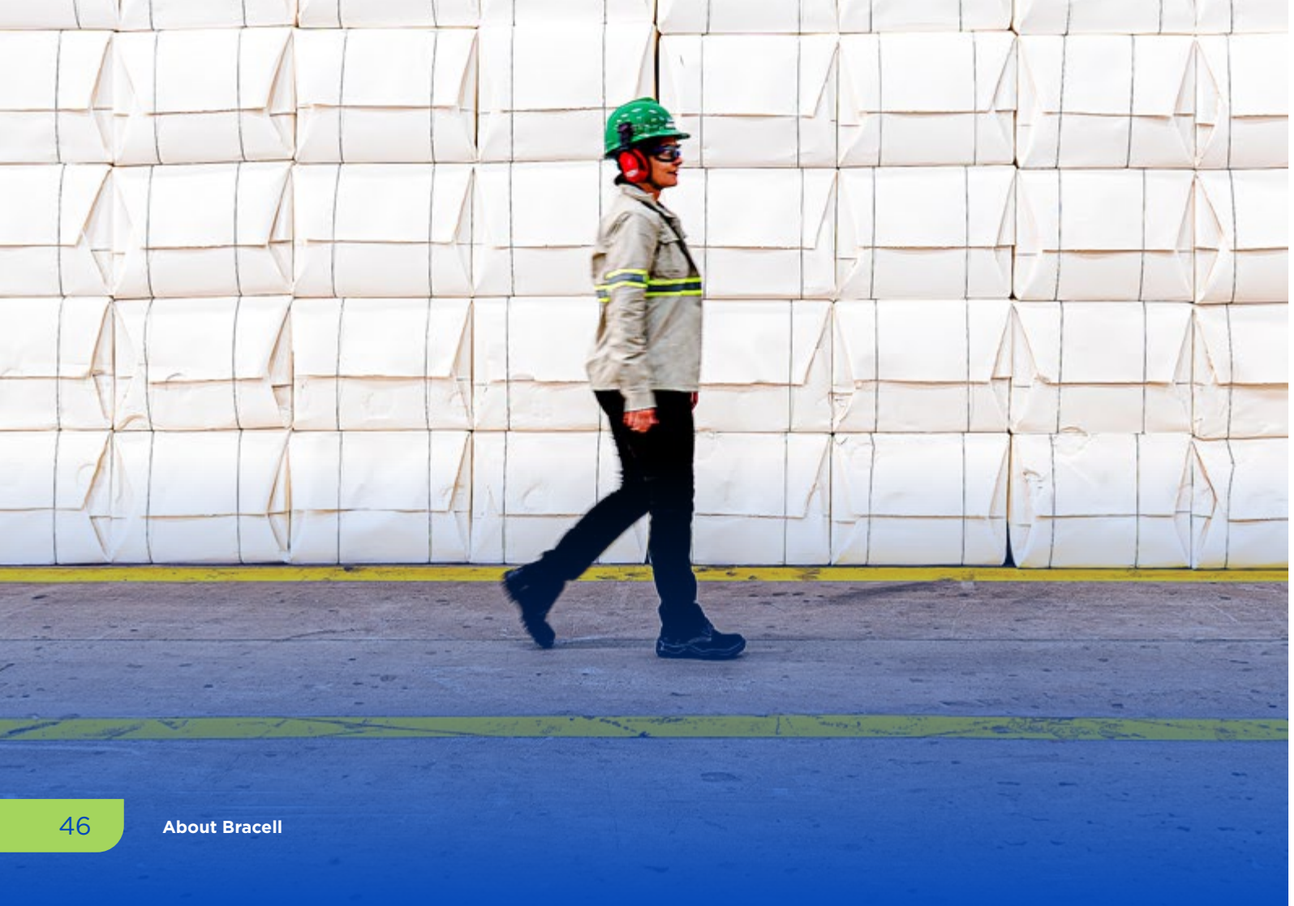
Operations in São Paulo

ISO 9001:2015, ISO 14001:2015, PEFC and ISEGA.

Port of Santos (SP): ISO 9001:2015, ISO 14001:2015 and ISO 45001: 2018.

Operations in Bahia

ISO 9001:2015, ISO 14001:2015, PEFC, ISEGA, Halal and Kosher.



+ Learn more
Click here to view all our certifications.

ISEGA and IQTC

Our pulp mills in Bahia and São Paulo both have ISEGA certification, which means that the pulp produced at these sites fulfills all requirements for contact with foodstuffs. This certifies compliance with the quality and safety standards of the German Federal Institute of Risk Assessment and the United States Food and Drug Administration (FDA).

Our mill in Lençóis Paulista also holds certification from the Guangzhou Customs District Technology Center (IQTC), attesting to compliance with Chinese regulation GB 4806-8, which also certifies our pulp for food contact.

Halal and Kosher

100% of Bracell's pulp operations in Bahia have Halal certification, which assures that the production process is compliant with Islamic ethical, moral, and legal standards. We also hold Kosher certification, which verifies the quality and safety of those processes in line with Jewish food standards.

Customs-Trade Partnership Against Terrorism (C-TPAT)

Bracell's operations in Bahia have anti-terrorism procedures within the logistics department that have been approved by a U.S. auditing firm. This is a requirement of the Customs-Trade Partnership Against Terrorism (C-TPAT), a voluntary supply-chain security program led by U.S. Customs and Border Protection (CBP). This initiative addresses sabotage risks such as container contamination.

ESG Disclosures

Reporting Matters

Awarded by the Brazilian Business Council for Sustainable Development (CEBDS), the Reporting Matters badge recognizes best practices in sustainability reporting. **In 2025, we achieved a total score of 97%,** an improvement of nine percentage points compared to the previous cycle, when we scored 88%. **Bracell ranked among the Top 15 reports evaluated during the year.**

GHG Protocol Gold Badge

The GHG Protocol Gold Badge is awarded to companies that demonstrate high levels of accuracy and transparency in their greenhouse gas inventory (GHG) submissions to the Brazilian GHG Protocol Program's Public Emissions Registry (PBGHG).



Bracell's 2024 Sustainability Report was ranked among the TOP 15 by Reporting Matters.

SPOTT

Bracell ranks 10th in the SPOTT Timber & Pulp list, which assesses 100 timber and pulp producers, processors and traders on their public disclosure regarding their organization, policies and practices related to environmental, social and governance (ESG) issues.

+ Learn more
See Bracell's performance.

CDP

Bracell also continues to report annually to CDP. These disclosures share our climate-related initiatives and projects and progress toward the climate targets outlined in the Bracell 2030 roadmap. In 2025, our scores were as follows.

Climate	C
Forests	B
Water security	C

+ Learn more
View our CDP score.

Strategy and *performance*

Pulp mill upgrades

In 2025, we completed the **installation of a new cooking plant on one of the production lines at our pulp mill in Camaçari (BA).**

The new plant features more advanced technology, enhances process and personnel safety, and supports a 20% reduction in the consumption of cooking chemicals and a 30% reduction in steam use. It also supports increased steam condensate returns and full recovery of seal water, reducing water consumption at the mill in line with our Bracell 2030 targets.

During the year, in the dissolving and kraft pulp segment, we produced 0.46 million metric tons at our Bahia site and 3 million metric tons in São Paulo. This output was supplied to key markets across Asia, North America, and Europe—strengthening Bracell's position as a leading global player in the pulp industry.

Nature monitoring and conservation

We expanded our environmental monitoring efforts with the installation of flux towers in native and planted forest areas. In 2025, we began installing a new flux tower in an area of native vegetation at our Lontra Private Natural Heritage Reserve in Bahia.

+ Learn more

Read more on page 154.

New product and new markets

In 2025, **we launched a new diaper line from Bracell Papéis under its Fofura Shortinho brand.** In addition, we expanded the market presence of the **Supra** line to the Northeast.



Marketing Best Award 2025

A campaign to advertise the differentiators of our Supra line won the Marketing Best Award 2025 in the Hygiene and Cleaning category. The award-winning campaign aired in February and took an innovative and humorous approach, featuring real people testing and speaking about Bracell Papéis products.

We launched a new diaper line from Bracell Papéis under the Fofura Shortinho brand.



Cintia Morais - Administrative Assistant and Luciana Lima - Quality Assistant, Bracell Papéis Nordeste.

2025 highlights

Environmental

3.77%
increase
in water consumption per metric ton of product (19.20 m^3/adt in 2024 and 19.9 m^3/adt in 2025)

27.14%
increase
in landfilled waste per metric ton of product (98,961.37 t in 2024 and 125,822.92 t in 2025)

107%
of our
One-for-One Commitment target met

95.8% lime and caustic soda
recovery rate in pulp production

Our planted forests removed **1.8 million tCO_2e** and the native forests we preserve removed **1.6 million tCO_2e**, totaling **3.4 million tCO_2e** in removals.



Social

10% increase
in the income of families participating in income-generation projects since 2023.

90%
target
positive perceptions concerning respect and equity in the workplace

27.7%
women
in leadership positions at the company

73%
of high-impact
business projects we support are women-led.

Note: the women in leadership target in our Bracell 2030 roadmap is based on the number of female leaders working directly in our pulp operations.

Governance

The Sustainability Steering Committee tracks progress on our sustainability strategy and sustainability risk management processes.

Our **risk management** process covers social, environmental, and governance matters.

In 2025, we conducted a **double materiality assessment** that broadened our approach to sustainability risk and impact management.

Bracell

Value *chain* GRI 2-6

Making a difference in every detail.



Climate

We removed 3.4 million metric tons of CO_2e through our planted eucalyptus forests and preserved native vegetation.
In 2025, we supported 301,000 hectares of protected areas as part of our One-for-One Commitment.

Company

We completed the installation of a new cooking plant on one of the production lines at our pulp mill in Camaçari (BA).

Community

We invested R$ 9.9 million in education, livelihoods, and civic engagement programs.

Customer

We launched a new diaper line from Bracell Papéis under the Fofura Shortinho brand. In addition, we expanded the market presence of the **Supra** line to the Northeast.

Country

Our legacy is built on social investment, opportunity creation, and environmental contributions.

Bracell *Foundation*

The Bracell Foundation is a private, non-profit organization and part of the Tanoto Foundation ecosystem—a global institution created by RGE founder Sukanto Tanoto and Tinah Bingei Tanoto. It shares the same core values and long-term vision for advancing human and social development.

Established in 2023, the Bracell Foundation works to leverage the transformative power of education from early childhood, enabling each child to unleash their full potential and live a better life—both now and in the future.

The Foundation operates under independent administrative and financial management and is not included in this report.

In 2025, the Foundation actively engaged in advocacy around public education policy. In April, it advocated for prioritizing Early Childhood Education in the new National Education Plan (PNE) during a meeting in Brasília (DF) with the Joint Parliamentary Front for Education and the Special Commission for the PNE.

The Bracell Foundation runs foundational projects in education that support human and social development.



Eduardo de Campos Queiroz – Head of the Bracell Foundation.



2

Governance

Strategic *alignment* GRI 2-9

Bracell is a member of **Royal Golden Eagle (RGE)**, a conglomerate of biological resource-based manufacturing and energy companies with global operations. As a closely held company, we are not listed on any stock exchange.

RGE has an **Executive Management Board** comprised of strategic executives, while **each business unit has its own leadership structure**, with **CEOs, management teams, and boards of directors.**

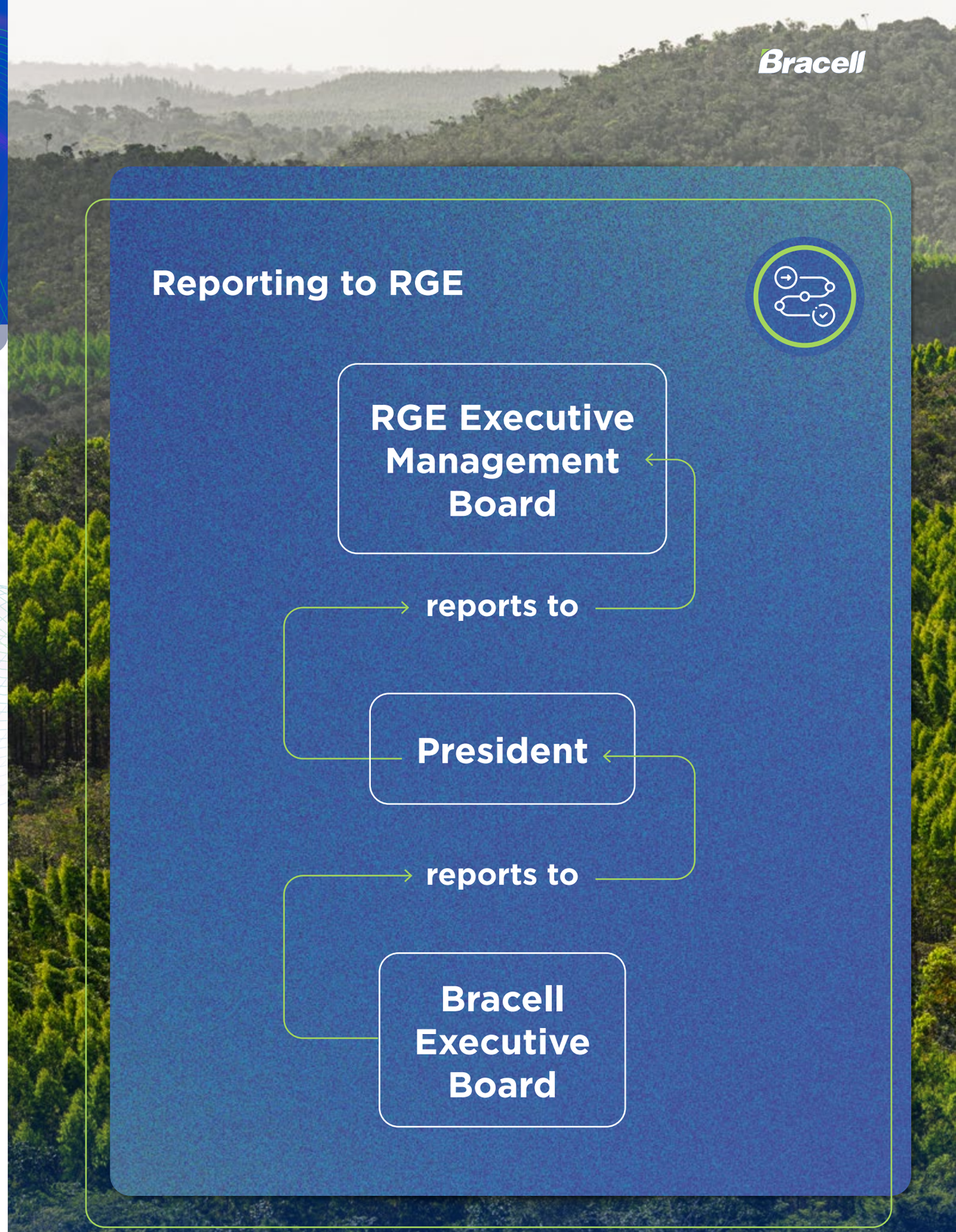
Executives on the RGE Executive Management Board are appointed to **monitor and oversee specific functions in business units**, ensuring strategic alignment and management support. **Executives** from different business units **report quarterly to the Board** to present results and discuss corporate matters.

+ Learn more
Learn about our policies

Governance structure GRI 2-9

Bracell's President and senior management regularly report to the RGE Executive Management Board, ensuring continuous oversight of our strategic planning and sustainability strategy and full transparency and alignment with corporate goals.

Bracell's President, Praveen Singhavi, assumed the role in January 2023. He is responsible for executing Bracell's strategic plan, approving Bracell 2030 commitments, as well as approving and monitoring the performance of strategic operational projects. GRI 2-11



Sustainability *governance*

GRI 2-9, 2-12, 2-16

As a **closely held company**, we are not listed on any stock exchange. Our highest corporate governance body is the **Sustainability Steering Committee**, which oversees both ESG management and strategic direction.

Among other duties, the committee oversees and validates the **management of environmental, social and governance risks and impacts**, ensuring that sustainability is aligned with long-term business planning. The committee is also in charge of **validating Bracell's materiality matrix** to verify that priority is given to the most important issues for stakeholders and company strategy.

Responsibilities of the Sustainability Steering Committee

- Monitoring sustainability performance
- Overseeing environmental, social and governance practices

Critical and emerging concerns are communicated to the Sustainability Steering Committee by means of:

- Periodic reports from the Executive Board
- Internal and external audit reports
- Risk and compliance reports



This continuous flow of information ensures a **transparent and accurate evaluation of sustainability governance**, enabling us to anticipate challenges and deliver on our commitment to corporate responsibility.

Members are selected on the basis of **technical expertise, skills and strategic competencies**, guaranteeing high-quality decision-making in line with our corporate sustainability principles.

The Sustainability Steering Committee receives **advisory support from Bracell's senior operational management team**, composed of the heads of forestry operations, mill operations, logistics, legal affairs, internal audit, corporate relations and human resources, as well as the Sustainability VP. This structure enables a comprehensive analysis of environmental, social and governance risks and impacts.

Composition of the Sustainability Steering Committee

Praveen Singhavi
President **GRI 2-11**

Jairo Andreis Lorenzatto
President and COO

Julio Cesar Gama de Almeida
Chief Institutional Affairs Officer

Guilherme Araújo
Head of Mill Operations – São Paulo

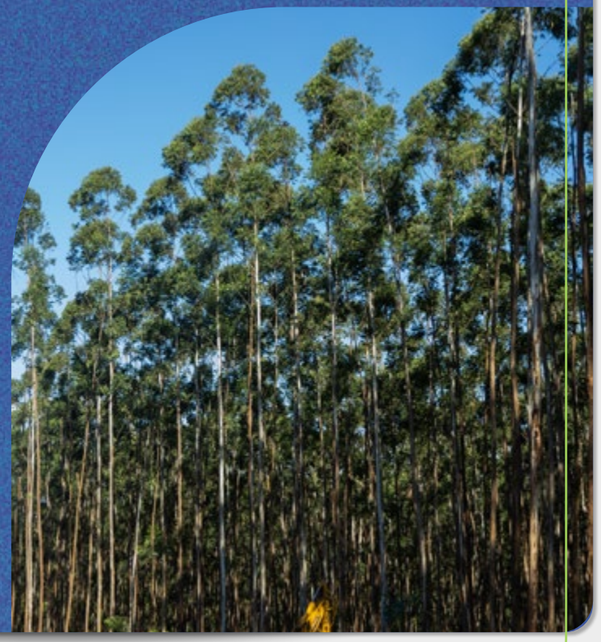
Mauro Quirino
Head of Forestry Operations

Rudine Antes
Managing Director – Bahia

Eduardo Aron
Managing Director – Bracell Papéis

The Committee comprises seven members, all male and all holding executive positions. There are no independent or advisory members on our governance bodies or committees.

Bracell's senior executives have permanent roles, although the composition of the board and the Sustainability Steering Committee may change with business strategy.



Learn more

Find out more in our Disclosures Hub under GRI 2-10, GRI 2-11, GRI 2-17, GRI 2-18, GRI 2-21, GRI 202-2.

Crisis Committee **GRI 2-16**

Bracell maintains a **Crisis Committee** with permanent members. The committee is convened whenever necessary to **address crisis and emergency situations** that may impact **stakeholders, operations, and our reputation**. The Crisis Committee is composed of senior leaders from the departments potentially involved in managing such incidents—forestry operations, industrial operations and supporting functions—ensuring a prompt and coordinated response to mitigate risks and impacts.

Sustainability Department **GRI 2-16**

Bracell's Sustainability Department is a corporate body headed by the Sustainability Vice President, who reports directly to the Chief Corporate Affairs Officer and to Bracell's President via the Sustainability Steering Committee.

On a quarterly basis, the Vice President of Sustainability presents to the committee the progress made on the Bracell 2030 targets and commitments and sustainability projects across the pillars of Climate Action, Sustainable Landscapes & Biodiversity, Driving Sustainable Growth, and Empowering Lives.

Learn more

Read more in our Disclosures Hub under GRI 2-13, GRI 2-14, GRI 2-16, GRI 2-17.

Sustainability steering committee oversight of internal and external audits

The Sustainability Steering Committee reviews the findings from internal and external audits, assessments on compliance with Programme for the Endorsement of Forest Certification (PEFC), ISO 9001, and ISO 14001 certification standards, carried out annually, and audits against the International Finance Corporation (IFC) Performance Standards and Equator Principles, which take place twice yearly (see more in ESG certifications).

It also monitors and oversees continuous improvement processes as part of the Bracell Integrated Management System, ensuring compliance with the requirements of certification standards, legislation and international sustainability protocols. **GRI 2-12**

Risk *management* GRI 2-16

Bracell's **approach to managing corporate risk** aims to **identify, evaluate and mitigate threats that could impact business goals**. We use structured methodologies and **continuous monitoring** tools to foster an organizational culture geared to risk **prevention and mitigation**.

The management process involves an **integrated assessment of internal and external factors**, covering **operational, social, environmental and governance risk** and ensuring strategic decisions are based on a broad, sustainable vision.

Bracell has a corporate function dedicated to Corporate Risk Management and Business Continuity Management. This function operates in accordance with **recognized international standards, such as ISO 31000, BSI 31100, COSO ERM, ISO 22301 and NFPA 1600.** Related guidelines are formalized in our Risk Management and Business Continuity Policy, approved by the President and senior management.

Bracell's enterprise risk management framework considers both external and internal factors and addresses operational, social, environmental, and governance-related risks.



Risk management and due diligence

Bracell's risk management practices are organized via **committees at different levels of the organization**, which convene recurrently:

Departmental committees

Responsible for identifying and managing operational risks specific to each department, promoting awareness and best mitigation practices.

Business unit executive committees

These committees ensure that strategic and operational risks are managed in an integrated manner, in line with each business unit's goals.

Corporate Steering Committee

Supervises and directs risk management at the corporate level, supporting strategic decision-making that considers a broad view of business risks and opportunities.

Alexandre do Socorro Silva – Head of Information Technology.



Risk Management Program

Bracell's Risk Management Program (PGR) follows the regulatory guidelines issued by government authorities and establishes guidance and processes for:

1. Information management and continuous risk monitoring
2. Role-specific training
3. Use of technologies to mitigate risk
4. Emergency response protocols

Through this structure, we ensure that our operations are prepared to **anticipate challenges, minimize impacts and strengthen organizational resilience**, in line with global sustainability best practices.

Learn more

Find out more in our Disclosures Hub under GRI 2-13, GRI 2-17, GRI 2-24, GRI 2-26, GRI 2-27, GRI 2-28, GRI2-29, GRI 205-1, GRI 205-2, GRI 205-3, GRI 206-1.

Ethics & *compliance*

GRI 2-13, 205-1, 205-2

Anti-corruption matters are managed across the organization through our Integrity Program. The program comprises a set of measures to reinforce anti-corruption policies, procedures and risk management.

These practices ensure that Bracell's operations are carried out ethically and transparently, in accordance with the law and company values.

The Integrity Program formalizes policies and documents such as the following:

- Human Rights Policy
- Anti-Corruption and Anti-Bribery Policy
- Global Code of Conduct and Bracell Code of Conduct
- Policy on Preventing Money Laundering and Terrorist Financing
- Third-party Due Diligence Policy
- Donations and Sponsorship Procedure
- Supplier Onboarding and Management
- Donation Agreements
- Gifts and Hospitality Policy
- Institutional Relations Manual
- Conflict of Interest Policy

These documents are widely communicated and accessible to employees, contractors and subcontractors.

Integrity training

Our Integrity Program's training strategy is structured around four major elements:

1 Onboarding
Briefing on the Code of Conduct and training on anti-corruption, harassment, bullying, and reporting channels.

2 Anti-corruption and money laundering
Mandatory annual training delivered via the Workday platform.

3 Integrity track
Interactive, modular training covering our Code of Conduct, conflicts of interest, sexual and workplace harassment, reporting channels, data privacy, and information security.

4 Targeted training
Initiatives focused on specific needs in different areas.

The Integrity Program is evaluated semiannually based on a biennial management plan. Evaluation results are reported to the Compliance Committee, established on December 9, 2025 to mark International Anti-Corruption Day. The committee is composed of the President, the Chief Legal Officer and the heads of business units (BUs) and strategic departments, such as Corporate Affairs, Human Resources, Audit and Procurement.

“More Integrity” certification

In 2025, we were awarded Agro Mais Integridade (“More Integrity”) certification by the Ministry of Agriculture and Fisheries, which recognizes companies in the agribusiness sector for initiatives related to social responsibility, sustainability, and ethics, as well as their commitment to preventing and mitigating fraud, bribery, and corruption. The certification applies to all of Bracell’s forestry and mill operations in the states of Bahia, São Paulo, and Mato Grosso do Sul. Bracell was assessed on internal management practices and engagement on integrity-related topics. Factors considered included our membership of the UN Global Compact Brazil Network’s Anti-Corruption Action Platform, the Ethos Institute Business Pact for Integrity and Against Corruption, and the Brazil Pact for Business Integrity, led by the Office of the Comptroller General (CGU).

Felipe Nascimento Dourado - Compliance Coordinator.





Conflicts of interest GRI 2-15

Bracell's Code of Conduct and RGE’s Global Code of Conduct each provide guidelines on conflicts of interest. They are communicated to all employees, who complete a Conflict of Interest Declaration where they identify any such situations.

The Bracell Procurement Code of Conduct addresses the importance of an ethical business environment and preventing conflicts between financial and personal interests within RGE. All business with suppliers must be conducted fairly, without personal gain, promoting a mutually beneficial business relationship. The Code establishes that all suppliers must submit a declaration to the company stating whether or not they have any personal affiliations with staff or representatives of the organization, in order to identify potential conflicts of interest.

Specific issues related to conflicts of interest are also addressed in two policies: Conflict of Interest Policy and Gifts and Hospitality Policy.

Compliance and voluntary commitments GRI 2-15

Our strategy and corporate governance are fully compliant with Brazilian legislation, regulatory standards, certifications, and international sustainability standards. We have also subscribed to several voluntary commitments.

Bracell's corporate policies and internal procedures additionally draw on:

- Brazil's labor legislation and Regulatory Standards (NRs) established by the Ministry of Labor and Employment
- the Ten Principles of the UN Global Compact
- the UN Women's Empowerment Principles (WEPs)
- the International Finance Corporation's (IFC) Performance Standards on Environmental and Social Sustainability
- the International Bill of Human Rights
- the UN Guiding Principles on Business and Human Rights
- the International Labor Organization's (ILO) Declaration on Fundamental Principles and Rights at Work
- the United Nations Declaration on the Rights of Indigenous Peoples
- As signatories of the Global Compact, we annually report on progress and results on topics linked to the Ten Universal Principles. GRI 2-23

From left to right: Rafaela Assad - Analyst; Lúcia Choi - Coordinator and Priscila Trindade - Specialist — Human Resources Team.





Reporting channels GRI 2-16 and GRI 2-25

Bracell's Integrated Management System includes mechanisms for identifying and addressing complaints, reports, and concerns.

We offer two dedicated channels for receiving complaints, concerns, and reports—both covering the full scope of Bracell's operations: *Contato Seguro* and Contact Us. These are available to all stakeholders. Through these channels, we maintain contact with whistleblowers to provide updates on the progress and status of their case.

All case handling is tracked through a system that monitors service indicators, such as time taken to resolve the issue and time to provide feedback to the person who submitted the report regarding action taken.

Learn more

Read more in our Disclosures Hub under GRI 2-25. Learn more at https://www.bracell.com/contato/.

Contato Seguro

Open to all Bracell stakeholders, *Contato Seguro* is a platform for reporting misconduct and non-compliance with applicable laws and regulations, our Code of Conduct, or other company policies.

Reports are handled confidentially and whistleblowers are kept anonymous. Reports are investigated by an internal audit team, which reports directly to senior management at Bracell and the RGE Group.

denuncias.bracell@contatoseguro.com.br

www.contatoseguro.com.br/bracell

0800 810 8546

Contact Us

This channel is open to all stakeholders. It responds to queries, compliments and complaints from the community. Cases are directed to the relevant departments depending on the nature of the issue.

Bahia and Pernambuco
0800-284-4747
faleconoscoba@bracell.com

São Paulo
0800-709-1490
faleconoscosp@bracell.com

We maintain formal communication with stakeholders through our whistleblower hotline (*Contato Seguro*) and Contact us channels.

Larissa Freire Justo – Industrial Environment Coordinator.

3

Bracell 2030

Marcio Nappo – Vice President, Sustainability.

Sustainability *journey*

GRI 2-22

Sustainability vision

Our commitment to sustainable development is grounded in circular bioeconomy principles. We aim to revolutionize the forest-based pulp industry and remain at its forefront, while providing diversified products from responsibly managed, renewable plantations. We believe in creating shared value and building impactful and long-lasting partnerships that enable us to continuously do good for our Communities, Country, Climate and Nature, Customers and Company.

Long-term strategy

Bracell 2030 is our long-term sustainability roadmap. Launched in 2023 as a public commitment, it outlines **14 goals and commitments across four strategic pillars,** with an overarching objective to create **positive impact and deliver value for our Community, Country, Climate, Customers, and Company**—in line with our **5Cs Philosophy**.

Year 2025 was the second consecutive full year of sharing results from our Bracell 2030 efforts, as part of our commitment to advancing a more efficient and responsible production model aligned with the expectations of stakeholders.

Learn more
Read more in our Disclosures Hub under GRI 2-22, GRI 2-24.

Strategic priorities

The Bracell 2030 roadmap includes 14 goals and commitments focused on four strategic priorities:

Bracell 2030

Climate Action
Climate-positive operations supporting a low-carbon economy

Learn more
Read more on page 160.

Sustainable Landscapes and Biodiversity
Build regenerative systems that benefit nature, biodiversity and ecosystem services

Learn more
Read more on page 142.

Promoting Sustainable Growth
Expand the business with increased efficiency, circularity and responsible production

Learn more
Read more on page 124.

Empowering Lives
Empower our people and communities through transformational initiatives

Learn more
Read more on page 88.

Bracell 2030 Seminar

On October 21, we held the Bracell 2030 Seminar—"Brazil at the forefront of climate action: from the bioindustry to the regenerative economy," hosted in São Paulo (SP). The event was organized in partnership with business newspaper *Valor Econômico*, which broadcast the lectures and panel discussions. The event was held in the lead-up to COP30, which took place in November in Belém (PA), Brazil—the first time the conference was hosted in the country.

Bracell's aim with the event was to foster discussion on how Brazil, with a nature-based focus, can lead the global climate agenda, driven by innovation in bioindustry and a new economic model.

The program also featured a public presentation on progress to date on the Bracell 2030 roadmap, highlighting achievements exceeding our One-for-One Commitment target, as well as initiatives around biodiversity, carbon removal, and renewable energy use.

The seminar brought together leading experts and authorities in the global and national climate arena. The event was moderated by journalist Leila Sterenberg.





From left to right: Jairo Lorenzatto – President and COO; Eduardo Aron – Managing Director, Bracell Papéis; Luiz Carlos Dutra – Board Member; and Praveen Singhavi – President of Bracell.

Speakers included:

Praveen Singhavi (president of Bracell) and Márcio Nappo (vice president of Sustainability at Bracell), who discussed the company's sustainability initiatives and commitments

Marco Lambertini (global head of the Nature Positive Initiative and former Director General of WWF International), who presented the NPI and discussed efforts to put nature at the center of economic decision-making

"Green economy: can Brazil turn assets into a global advantage and how?": Ana Toni (CEO of COP30), Joaquim Levy (director of Economic Strategy and Market Relations at Safra), Paulo Hartung (president of Ibá), and Antônio Joaquim (board member of Bracell and other companies);

"How the public and private sectors can drive the green transition": Natália Resende (São Paulo State Secretary for the Environment), Jaime Verruck (Mato Grosso do Sul State Secretary for the Environment), and Ambassador José Carlos Fonseca (president of Empapel).

Learn more

Learn more about our One-for-One Commitment on page 152.

Materiality

GRI 3-1, 3-2

Our materiality matrix is updated every two years. The most recent version was approved in 2024. The materiality matrix was developed based on the **double materiality** approach, which broadens the traditional approach by considering two complementary dimensions:

- **The first dimension assesses the impacts the organization has on the environment and society.**
- **The second dimension evaluates how external environmental, social, and governance factors may affect the business in the form of risks and opportunities.**

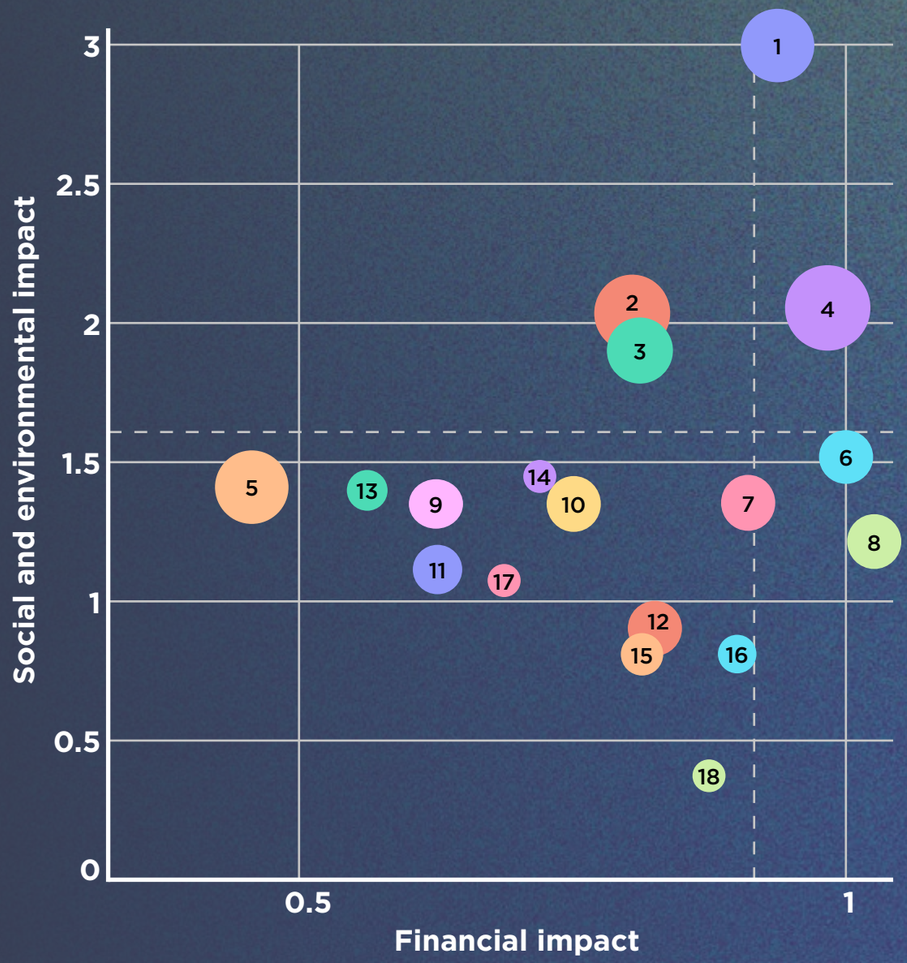
This approach provides a **broader view of our relationship with society and the environment**, considering both inside-out and outside-in perspectives, as well as stakeholder expectations. Double materiality also **addresses financial, social, and environmental impacts**, allowing us to set more targeted priorities.

In addition, the **double materiality approach informs our Bracell 2030 targets and commitments**, helping strengthen and align our ESG strategies.

We initially compiled a shortlist of 18 material topics by intersecting financial materiality, impact materiality, and stakeholder input. From this list, seven material topics were prioritized:

1. **Talent acquisition, development and retention**
2. **Biodiversity and ecosystems**
3. **Supply chain management**
4. **Water and effluent management**
5. **Climate change**
6. **Community relations and local development**
7. **Health, well-being, and occupational safety**

The materiality assessment and final material topics were approved by Bracell's President and Sustainability VP.



1. **Water and effluent management**
2. **Climate change**
3. **Biodiversity and ecosystems**
4. **Supply chain management**
5. **Community engagement and local development**
6. **Talent acquisition, development and retention**
7. **Health and well-being**
8. **Occupational safety**
9. Energy efficiency
10. Waste management
11. Ethics, integrity and compliance
12. Innovation and technology
13. Diversity, inclusion and equity
14. Human rights and land tenure
15. Air quality
16. Engagement with government agencies and civil society organizations
17. Product quality and safety
18. Customer transparency

4

Empowering Lives

Empowering Lives

Empowering our people and communities through transformational initiatives

Provide **equal opportunity** for women

KPIs Increase the proportion of women in leadership positions to 30%

2020 Baseline 18.2%

2030 Target 30%

2025 Target 29%

2025 Performance 27.7%

2024 Performance 29.4%

SDGs Addressed



Bracell 2030

Foster an **inclusive workplace environment** for affinity groups

KPIs Achieve 90% positive ratings by employees and minority groups in relation to respect and equity in the workplace

2020 Baseline 27%*

* Baseline derived from the Diversity and Inclusion baseline survey in 2024.

2030 Target 90%

2025 Target
1) Define key performance indicators to measure respect and equity variables
2) Continue to manage and track progress on our D&I action plan
3) Advance initiatives led by the Diversity and Inclusion Committee and affinity groups focused on gender, race, people with disabilities, LGBTQIAPN+, and generations

2025 Performance Target met

2024 Performance
1) Finalized baseline
2) Defined key performance indicators to measure respect and equity variables
3) Established a framework for managing and monitoring implementation of action plans

SDGs Addressed



Note 1: the women in leadership target in our Bracell 2030 roadmap is based on the number of female leaders working directly in our pulp operations. The baseline for this target is 2020, the same as for the 2030 target. Bracell Papéis operations began in 2023.

Note 2: the target for positive perception among minority groups is assessed on a biennial basis. As such, the 2025 target remains unchanged from the 2024 roadmap. The initiatives are foundational in nature, and their outcomes will be evaluated through the Diversity and Inclusion Census scheduled for 2026. Based on the results, the action plan associated with this target will be updated.

Promote **women's entrepreneurship** in communities

KPIs At least 60% of "impact business" programs led by women

2020 Baseline 56%

2030 Target 60%

2025 Target 56%

2025 Performance 73%

2024 Performance

1) São Paulo: carried out a social and economic assessment to inform strategies for advancing education and reducing poverty
2) Bahia: developed an impact assessment on our Continuing Education program and updated the existing socioeconomic profile
3) Mato Grosso do Sul: conducted a social and economic assessment with an emphasis on regional development
4) Designed a methodology for managing and monitoring social targets
5) Established a baseline, built an impact framework, defined the rationale for measuring targets, and created a five-year roadmap

SDGs Addressed



Bracell 2030

Create **income opportunities** for families and communities

KPIs Raise the incomes of families participating in Bracell's livelihood programs in priority areas by 20%

2023 Baseline The target baseline reflects the increase in average monthly income across all projects in 2023, totaling R$ 1,240.00.

2030 Target 20%

2025 Target 4%

2025 Performance 10%

2024 Performance

1) Designed a methodology for managing and monitoring social targets
2) Built the baseline
3) Created an Impact Framework, established the rationale for measuring targets, and drafted a five-year roadmap

SDGs Addressed











Bracell

Bracell 2030

Promote high-quality **public education**

KPIs

Improve Portuguese and Mathematics proficiency by 30% in Bracell-supported public schools in areas with low school achievement rates.

2023 Baseline

The education proficiency target is from a 2023 baseline (the year our Bracell 2030 roadmap was launched). Weighted average proficiency at the baseline (2023) was 202.8.

2030 Target

30%

2025 Target

11.38%

2025 Performance

The 2025 education target will be measured against the results from Brazil's Basic Education Assessment System (SAEB), which uses a proficiency scale to measure student learning in Portuguese and mathematics. These assessments are conducted every two years by the Anísio Teixeira National Institute for Educational Studies and Research (INEP). Data on 2025 performance will be released after the publication of this report and will be disclosed in our 2026 Sustainability Report.

2024 Performance

1) Designed a methodology for managing and monitoring social targets
2) Built the baseline
3) Create an Impact Framework, establish the rationale for measuring targets, and draft a five-year roadmap

SDGs addressed

4 QUALITY EDUCATION

Valuing our *human capital*

GRI 3-3 [Employee acquisition, development, and retention]

As a **fast-growing company,** we view **human capital as essential** for achieving our Bracell 2030 targets and building a **safe, healthy, and inclusive workplace.** Internally, we have policies, processes, and standard operating procedures that guide our people management practices.

Talent acquisition, development and retention—alongside employee health, well-being, and safety—are strategic for the sustainability and long-term success of the business. These topics directly affect people's experience, team performance, and Bracell's ability to innovate and grow sustainably. For this reason, they are considered material to our approach to sustainability management.

Marcela Fagundes - Senior Human Resources Manager.



Papo Aberto

Papo Aberto is an initiative designed to strengthen direct communication between senior leadership and employees through a structured process for feedback, transparency, and alignment on strategic and operational matters.

The program was initially launched as a pilot, enabling the team to test the approach, meeting format, and supporting communication materials before scaling the initiative.

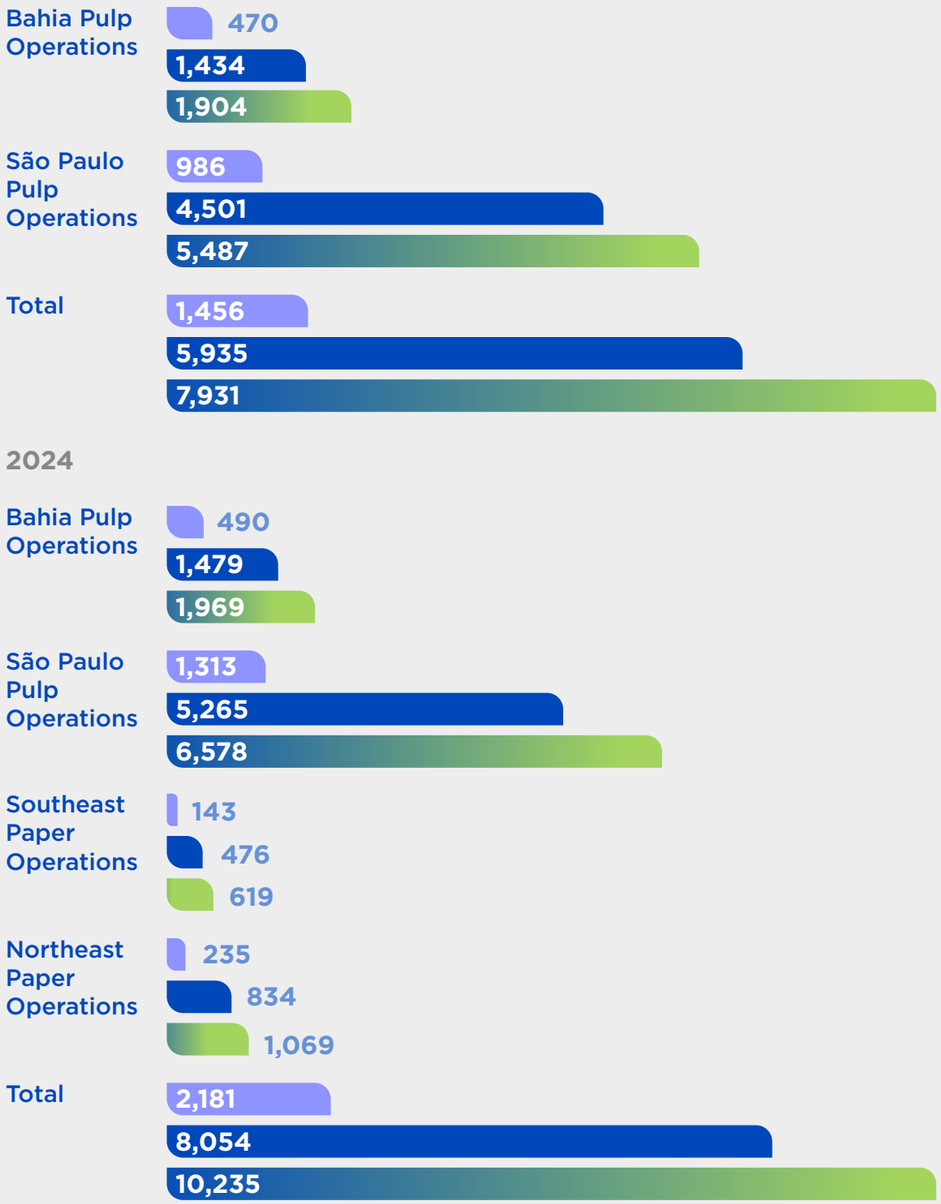


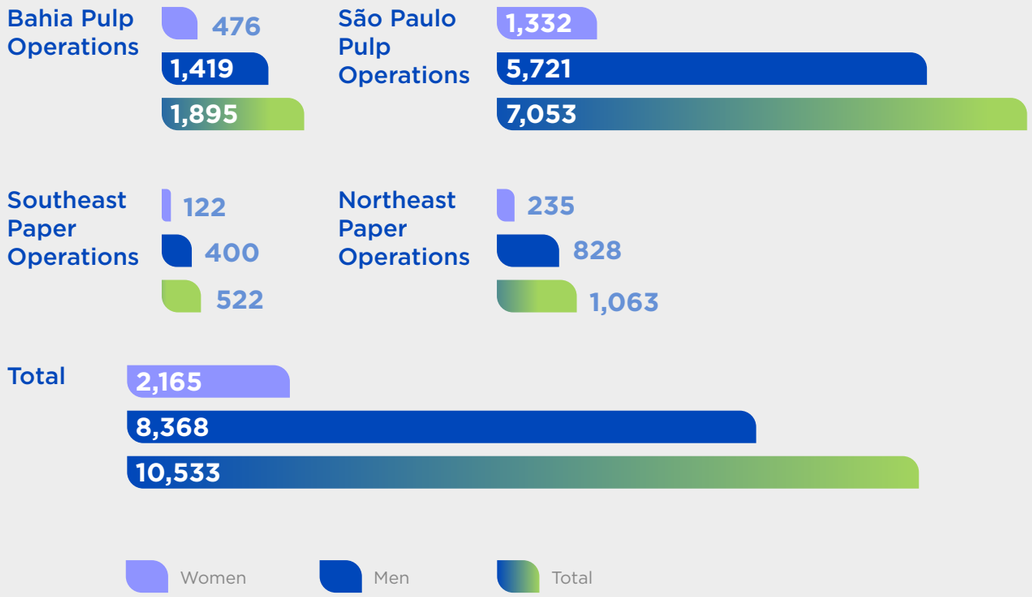
From left to right: Julio Gama – Executive Director of Corporate Affairs; Guilherme Araújo – Industrial Operations Officer – São Paulo; Praveen Singhavi – President; Jairo Lorenzatto – President and COO; and Daniel Moraes – Senior Human Resources Manager.

Learn more

Learn more about our double materiality assessment under GRI 3-2 List of material topics.

Workforce by region and gender GRI 2-7





Note: Bracell Papéis, our paper business, started operations in 2023 and is reporting its sustainability performance indicators for the first time, for year 2024.

Our employees work across forestry operations (silviculture, nurseries, haulage and harvesting), industrial operations (paper and pulp production), and administrative support functions.

At Bracell Papéis, we had 1,585 direct employees in 2025 working in our mills in São Gonçalo dos Campos (BA), Feira de Santana (BA), Pombos (PE), and Lençóis Paulista (SP). Our pulp business had a total of 8,948 direct employees working in operations in São Paulo and Bahia. GRI 2-7

Diversity *and inclusion* GRI 405-1

Advancing diversity

Diversity and Inclusion (D&I) is central to our Bracell 2030 roadmap and one of our core pillars of action. This commitment is reflected in various initiatives carried out across our operations.

Bracell's **Diversity Journey** follows common guidelines for all RGE group companies in Brazil, adapted to the specific nature and needs of each business unit.

Bracell works to:

- Promote inclusion and equity
- Advance awareness and education
- Strengthen initiatives through partnerships and certifications
- Increase representation
- Foster a psychologically safe workplace

Maria Florêcia – Assistant, São Paulo Nursery.



Bracell held a photo exhibition themed **"Tones: What the Skin Reveals,"** featuring portraits of black employees.



Bracell

Workforce by employee category and gender (%) GRI 405-1

Bahia Pulp Operations

Executive[1]	100	
Senior Manager	77	23
Middle Manager	57	43
Coordinator	80	20
Specialist	76	24
Technical/Supervisor	79	21
Administrative	44	56
Operational	83	17
Trainee	57	43
Total	75	25

São Paulo Pulp Operations

Executive[1]	100	
Senior Manager	90	10
Middle Manager	73	27
Coordinator	63	37
Specialist	65	35
Technical/Supervisor	89	11
Administrative	57	43
Operational	86	14
Trainee	27	73
Total	81	19

Southeast Paper Operations

Executive[1]	0	0
Senior Manager	75	25
Middle Manager	50	50
Coordinator	62	38
Specialist	85	15
Technical/Supervisor	85	15
Administrative	58	42
Operational	80	20
Trainee	0	0
Total	77	23

Northeast Paper Operations

Executive[1]	0	0
Senior Manager	0	0
Middle Manager	78	22
Coordinator	82	18
Specialist	67	33
Technical/Supervisor	85	15
Administrative	34	66
Operational	87	13
Trainee	0	0
Total	78	22

Total

Executive[1]	100	
Senior Manager	85	15
Middle Manager	68	32
Coordinator	70	30
Specialist	69	31
Technical/Supervisor	87	13
Administrative	51	49
Operational	85	15
Trainee	33	67
Total	79	21

Men Women

[1] "Executive" includes the positions of president, officer, head and vice president.

[2] Bracell Papéis started operations in 2023 and reported its sustainability performance disclosures for the first time for year 2024.

Minority groups GRI 405-1

Bracell actively fosters **diversity and inclusion** through **affinity groups**. While established as a corporate initiative, these groups implement initiatives tailored to the unique challenges and operating contexts of each business unit. Affinity groups play a vital role in **raising awareness and educating our workforce**, helping to build a more inclusive and equitable workplace environment. We currently support five active affinity groups: **Race, LGBTQIAPN+, People with Disabilities (PwDs), Generations, and Gender**.

As part of our diversity & inclusion (D&I) targets, we aim to achieve **90% positive feedback from affinity group employees** regarding respect and equity in the workplace by 2030.

In 2025, we strengthened D&I governance through a set of structured initiatives and continued to track key performance indicators related to respect and equity. We also continued to advance and track progress on our diversity and inclusion action plan, informed by the results of the prior year's Census, as well as initiatives led by the Diversity and Inclusion Committee and minority groups.

Women in leadership GRI 405-1

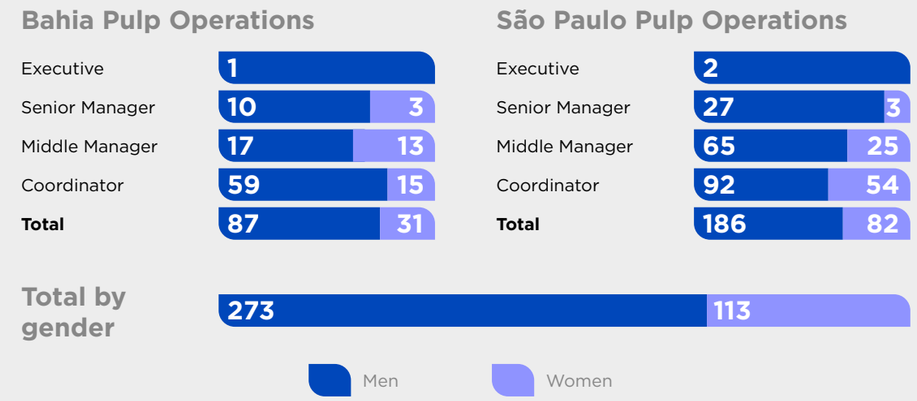
Advancing gender equality is one of the top priorities in the Bracell 2030 roadmap, which sets a target of **having 30% of leadership positions held by women by 2030.** In 2025, Bracell closed the year with 27.7% of leadership positions held by women, representing a total of 113 women leaders in our pulp operations.

Throughout the year, we continued to advance initiatives to promote women in leadership, including our Career Fast-track Program for Women, which reserves 50% of vacancies as affirmative opportunities, and a dedicated mentoring program for female employees. Within the education, awareness, and engagement pillar, our *Cultivando Lideranças, Cultivando Potenciais* program continued to deliver a dedicated acceleration track for its 50% female participants. In addition, we continued to address harassment prevention through our Integrity Program, in induction training, and in an annual training track.

27.7%
women
in leadership positions

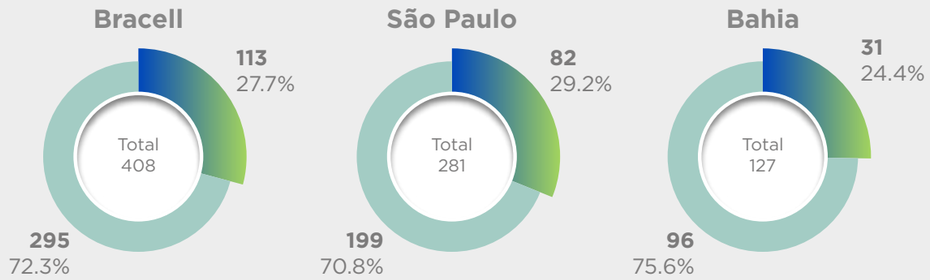
113
women leaders
in our pulp operations

Number of leaders in pulp business operations, by gender and role



Note 1: includes only Bracell's direct employees. Bracell Papéis employees are not included.
Note 2: "Executive" includes the positions of president, director, head and vice president.

Percentage of women in leadership roles directly involved in pulp operations



Note: Includes only Bracell's direct employees. Bracell Papéis employees are not included. The women in leadership target in our Bracell 2030 roadmap is based on the number of female leaders working directly in our pulp operations.

+ Learn more

Learn more in our Disclosures Hub under GRI 3-3 (management of the material topic: Talent acquisition, development, and retention), GRI 2-8, GRI 401-1, GRI 2-19, GRI 2-20, GRI 2-21, GRI 201-3, GRI 202-1, GRI 2-30, GRI 405-1, GRI 405-2, GRI 406-1.

Training & *development*

Bracell offers employees a corporate learning program with a structured training matrix that builds both soft and hard skills. Through our knowledge hub—the Bracell Learning Institute—we offer development tracks tailored to our forestry, mill, logistics, and supporting operations. Training is delivered in both in-person and virtual formats, covering:

From left to right: Tatiane Zafani – Analyst; Fernanda Baptista – Coordinator; Lívia Roma – Analyst; and Beatriz Pego – Trainee — Human Resources Team.



Bracell

Leadership development

1

Plant lead development

A targeted program that prepares high-performing operators to move into leadership positions.

2

Lidera and *Líderes em Ação*

Our *Lidera* program is designed for coordinators, while *Líderes em Ação* is geared to supervisors—with both aimed at building leadership capabilities.

3

Manager Training Program (MTP)

Delivered across all RGE Group companies, this program provides a learning track covering strategic topics such as Finance, Supply Chain, and Human Resources, with sessions led by company executives.

4

Executive Leadership Program (ELP) / Foundation Leadership Program (FLP) / Country Management Development Program (MDP)

To sustain a robust succession pipeline, Bracell runs long-term leadership development programs aligned with RGE Group guidelines. The ELP and FLP are designed for executive and senior management levels, respectively. The Country MDP serves as a strategic development track for high-potential leaders, delivered in collaboration with ISE in São Paulo. All programs are supported by Management Development Review (MDR) cycles, ensuring alignment between individual growth and global strategic objectives.

Managerial & soft skills training

Training to build interpersonal, emotional, and behavioral skills, helping create a more collaborative and efficient workplace.

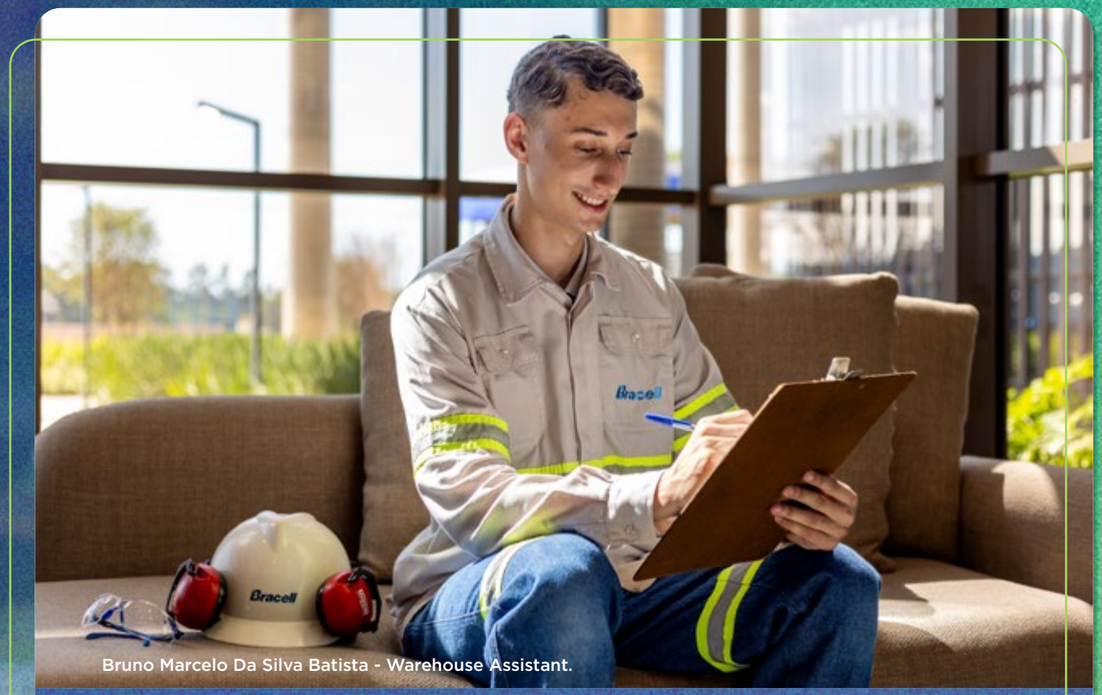
Gateway programs

Tailored development tracks for young apprentices, interns, and trainees to support onboarding, cultural integration, and long-term professional growth. Bracell offers Apprentice, Technical Internship, University Internship, and Trainee programs to support early career development, and maintains a talent pool focused on business and operational roles.

Passport program

A learning track for employees in mill, forestry, and logistics operations, geared to boosting productivity and enhancing performance.





Bruno Marcelo Da Silva Batista - Warehouse Assistant.

Adding to these programs are the following initiatives: GRI 404-2

- **Academic partnerships**
- Scholarships for graduate programs in Pulp and Paper Technology (offered by the Brazilian Pulp and Paper Technical Association) and for an MBA in Forest Management (offered by the Federal University of Paraná).
- Financial support for external training, including grants for a range of educational opportunities, such as:
  - → English
  - → Trades programs
  - → Undergraduate programs
  - → Graduate and MBA programs
  - → Master's programs
- Induction events – *Floresta em Foco* and *Indústria em Foco* cover key aspects of Bracell's forestry and mill operations, supporting technical and strategic learning
- MULTI Assessment Center: this tool evaluates employees' behavioral skills for leadership positions, supporting strategic decision-making and professional development
- **Organizational culture initiatives**: these include podcasts featuring company leaders, quizzes, lectures, and the T.O.P.I.C.C. Award, which honors employees who embody the company's values

Bracell Learning Institute

Bracell operates a dedicated knowledge and training hub called the Bracell Learning Institute (BLI). BLI brings to life our commitment to employee development and to fostering a culture of continuous learning. Through the institute, we create opportunities to share knowledge via formal training and development activities—both in person and online—as well as hands-on field training.

In 2025, we began constructing a new Bracell Learning Institute building at our Bahia site. The new facility will be dedicated to the development of employees and members of the local community.

Learn more

Read more in our Disclosures Hub under GRI 404-1, GRI 404-2, GRI 404-3.



Priscilla Reuter – Human Resources Development Manager.

Worker health, safety and *well-being*

GRI 3-3 [Health, well-being, and occupational safety]

Occupational health and safety management systems

In 2025, we shifted to the **SPQC (Safety, Quality, Productivity and Cost) working model**, which puts safety first in all decision-making. **The goal is to strengthen our safety culture as a key driver of Bracell's overall organizational culture**.

We maintain an Integrated Occupational Health and Safety Management System aligned with Brazilian legislation, especially the Regulatory Standards (NRs) issued by the Ministry of Labor and Employment.

The system is managed by Bracell employees who are part of the Specialized Occupational Safety and Health Engineering Service (SESMT) and the Specialized Rural Occupational Safety and Health Service (SESTR), as required by NR-4 and NR-31.

Our occupational health and safety management practices also include a Risk Management Program (PGR), Rural Occupational Risk Management Program (PGRTR), and Occupational Health Surveillance Program (PCMSO). These programs outline safety standards and procedures applicable to all activities conducted by employees and contractors, in line with our integrated management system policy.

All health and safety practices align with our Integrated Management System Manual, international standards ISO 9001 and ISO 14001, and the Program for the Endorsement of Forest Certification (PEFC).





Karen Jaco Da Silva – Production Operator, Bracell Papéis São Paulo.

Programs, processes, and practices for risk assessment and accident investigation

1

Worker protection policies and processes

To shield workers from retaliation, Bracell has policies and processes in place to prevent intimidation, threats, or actions that could negatively impact employment or the workplace environment, such as termination, demotion, loss of income, punishment, and any other unfavorable treatment.

2

Sempre Alerta and Safe Behavior Program

We have two behavioral programs supporting our goal of achieving zero incidents: *Sempre Alerta* ("Always Alert," with a focus on our forestry and mill operations) and our Safe Behavior Program (with a focus on mill operations), both designed to preventively achieve continuous improvement in our safety culture.

3

RADAR – Administrative Disciplinary Rules and Remedial Actions

These rules are designed to embed operational discipline and safe behaviors in Bracell's mill and forestry operations. In addition to developing a safety culture among all those who interact with our operations, RADAR also establishes a more transparent and equitable approach to recognizing good safety practices, as well as a no-tolerance stance on unsafe conduct with the potential to cause accidents in our operations.

+ Learn more

Learn more about these programs and other initiatives in our Disclosures Hub under GRI 3-3 (Management of the material topic: Health, well-being, and occupational safety), GRI 403-1, GRI 403-2, GRI 403-3, GRI 403-4, GRI 403-5, GRI 403-6, GRI 403-7, GRI 403-8, GRI 403-9, GRI 403-10, GRI 401-2, GRI 401-3.

Community engagement and *local development*

GRI 3-3 [Community engagement and local development]

Our social practices

Building close and transparent relationships with local communities is a top priority for Bracell. Among our core values is supporting the communities where we operate and helping to drive local development. We believe that for any operation to be good for Bracell, it must first be good for the communit. As part of our social practices, we:.

1. **Keep communities and nearby residents informed about planned forestry operations, including potential risks and both positive and negative impacts**
2. **Strengthen communication channels and foster ongoing engagement between Bracell and neighboring communities**
3. **Support initiatives and increase responsiveness to requests from local communities**
4. **Identify, prevent, and mitigate potential social impacts from operations on neighboring communities**
5. **Mitigate the risk of potential community issues that could affect operations**
6. **Address inquiries and concerns regarding operational aspects and the company as a whole**

Our operations follow procedures and control mechanisms within our management system, designed to mitigate the risks and impacts of our forestry, mill, and logistics operations. We also carry out long-term structured projects through Bracell Social, with clear goals and targets focused on promoting entrepreneurship, education, and well-being in local communities—as part of our Bracell 2030 long-term roadmap.

Our approach to stakeholder engagement includes informing communities and neighbors near our forestry and mill operations about the actual and potential impacts of our operations.





Bracell

Women’s entrepreneurship

In 2025, we surpassed our target to ensure that at least 60% of “impact business” projects were led by women, achieving 73%. This underscores our continued commitment to gender equity and women’s leadership.

Strengthening public education

In education, Bracell is helping to improve learning outcomes in communities with historically low academic achievement. We have set a target to **increase Portuguese and math proficiency by 30% in the public schools participating in our programs.**

Income opportunities

We also aim to raise the **income of families involved in livelihood initiatives in priority areas by 20% by 2030.**

+ Learn more

Learn more about Bracell 2030 on page 78.

Bracell Social GRI 203-1

BRACELL SOCIAL

We invest in structural projects in partnership with communities near our operations. Through **Bracell Social**, we support initiatives across **Education, Well-being, and Empowerment**.

Bracell Social is based on three core pillars:

Education

Bracell believes in education as the cornerstone for societal development. Bracell's efforts within this pillar help to improve educational practices in public schools through programs and initiatives that engage both children and adults in our areas of operation.

Empowerment

Bracell works to strengthen production collectives and social enterprises by creating learning environments focused on leadership, empowerment, and employment and income opportunities.

Well-being

We provide community residents with free leisure, culture, health promotion, and civics activities that foster well-being and civic engagement in the communities around our facilities.

R$ 9.9 million
invested by Bracell Social

28 projects
supported in 2025

159,000+ people
reached in 2025



Marcelo Quintino – Government and Institutional Relations Manager.

Bracell Social's total investment in 2025 was significantly higher than in 2024: R$ 9.9 million in Education, Well-being, and Empowerment projects.

Bracell Social Center GRI 203-1

Launched in November 2024 as a dedicated community engagement space, the Bracell Social Center completed its first full year of activities in 2025, exceeding participation targets and delivering a broad and diverse program of activities.

Located in Lençóis Paulista, São Paulo, the facility welcomed more than 4,000 visitors in the year, including 1,347 individuals who directly benefited from activities throughout the year.



+ Learn more

Find out more in our Disclosures Hub under GRI 203-1, GRI 203-2, GRI 413-1, GRI 411-1, GRI 413-2.

Number of projects

	2023	2024	2025
Education	11	10	7
Empowerment	10	9	9
Well-being	18	15	6
Cross-cutting - Bracell Social Center[1]	-	-	1
Relationships - TI Araribá[2]	-	-	1
Partnership[3]	-	-	4
TOTAL	31	39	28

Number of people reached

	2023	2024	2025
Education	72,764	107,792	98,309
Empowerment	26,012	15,748	12,973
Well-being	65,232	28,600	30,299
Cross-cutting – Bracell Social Center[1]	-	-	1,347
Relationship – TI Araribá[2]	-	-	55
Partnership[3]	-	-	16,844
TOTAL	164,008	152,140	159,827

Total investment (R$)

	2023	2024	2025
Education	3,755,301.30	3,856,191.24	3,749,417.12
Empowerment	2,712,761.37	2,937,657.07	3,049,358.19
Well-being	2,571,486.65	1,677,259.58	1,863,575.14
Cross-cutting – Bracell Social Center[1]	-	-	395,000.00
Relationship – TI Araribá[2]	-	-	403,036.00
Partnership[3]	-	-	532,000.00
TOTAL	9,039,549.32	8,471,107.89	9,992,386.45

1: Casa Bracell Social events are Bracell-led social investment initiatives targeting local communities, with a strategic focus on education, well-being, and community empowerment.

2: Initiatives supporting the Araribá Indigenous community are centered on structured listening and engagement with local stakeholders. These efforts are consistent with the stakeholder engagement practices described in GRI 2, as well as with GRI 413 disclosures on interactions with local communities and the GRI 411-1 disclosures concerning indigenous peoples' rights.

3: The projects included in the "Partnership" category are: *Lidera Jovem* and FILLP, in the state of São Paulo; and *Miniempresa na Comunidade*, supported by our pulp operations in Bahia, as well as *Parceiro Social*, supported by our paper operations in the Northeast. Bracell is one of the sponsors of Instituto Lidera Jovem, a civil society organization that supports young people in Lençóis Paulista and surrounding communities (São Paulo) in developing life plans and strengthening leadership capabilities, preparing them for the workforce and for broader life challenges. The Institute also trains adult facilitators in active-learning methodologies to support youth development. The Lençóis Paulista Integrated Literature Festival (FILLP) is a local literary event that promotes reading among children and adolescents. Our *Miniempresa na Comunidade* program supports entrepreneurship and livelihoods in communities located in the municipalities of Camaçari (BA) and Dias d'Ávila (BA). In 2025, the initiative supported the creation of ten small businesses in partnership with Junior Achievement Bahia. The Parceiro Social Program, developed by Senai-Cimatec University, supports high-quality academic training for socially vulnerable young people. Bracell supports student retention in the program by providing stipends to help cover transportation and meal expenses.

5

Driving Sustainable Growth

Bracell

Driving Sustainable Growth

Expand our business through increased efficiency, circularity, and responsible production

Bracell 2030

90% reduction in class II industrial waste sent to landfills

KPIs	Reduction of industrial waste sent to landfills per metric ton of product (kg/t)
2020 Baseline	51.7 kg/adt
2030 Target	5 kg/adt
2025 Target	22.5 kg/adt
2025 Performance	33.1 kg/adt
2024 Performance	27.1 kg/adt
SDGs Addressed	3 GOOD HEALTH AND WELL-BEING; 11 SUSTAINABLE CITIES AND COMMUNITIES; 12 RESPONSIBLE CONSUMPTION AND PRODUCTION

47% reduction in water withdrawals in mill operations

KPIs	Water consumption per metric ton of product (m^3/t)
2020 Baseline	31.1 m^3/adt
2030 Target	16.6 m^3/adt
2025 Target	18.5 m^3/adt
2025 Performance	19.9 m^3/adt
2024 Performance	19.2 m^3/adt
SDGs Addressed	6 CLEAN WATER AND SANITATION

97% chemical recovery rate in operations

2020 Baseline	NA
2030 Target	97%
2025 Target	96.4%
2025 Performance	95.8%
2024 Performance	96.2%
SDGs Addressed	3 GOOD HEALTH AND WELL-BEING; 11 SUSTAINABLE CITIES AND COMMUNITIES; 12 RESPONSIBLE CONSUMPTION AND PRODUCTION

Water *Stewardship*

GRI 3-3 [Water and effluent management]

Water is vital to human well-being, the conservation of natural ecosystems and biodiversity, and to Bracell's operations. We are committed to **preserving water resources by protecting springs and riparian vegetation** in our areas of operation. Looking ahead, **we have set a target to reduce water consumption per metric ton of product by 47% by 2030**.

Our water stewardship practices are aimed at minimizing water use in pulp manufacturing, preserving water resources and watersheds, improving operational water efficiency, mitigating water availability risks and impacts, and optimizing effluent management practices.

Learn more

Read more in our Disclosures Hub under GRI 303-1, GRI 303-2, SASB RR-PP-140a.2.

Water withdrawal, discharge, and consumption GRI 303-3

Bracell carries out regular climate zoning studies. We use historical precipitation and temperature data to calculate evapotranspiration and soil water deficit. This helps to identify areas suitable for eucalyptus cultivation.

Learn more

Read more in our Disclosures Hub under GRI 303-4, GRI 303-5, SASB RR-PP-140a.1.



Our facilities use closed-loop systems that enable water reuse across the production cycle.

Total water withdrawal (ML) GRI 303-3

2020

Bahia Pulp Operations
892
14,721
15,613

São Paulo Pulp Operations
592
6,832
7,423

Total
1,484
21,553
23,036

2021

Bahia Pulp Operations
902
14,560
15,461

São Paulo Pulp Operations
724
20,019
20,743

Total
1,625
34,579
36,204

2022

Bahia Pulp Operations
857
15,145
16,002

São Paulo Pulp Operations
720
55,744
56,464

Total
1,577
70,890
72,466

2023

Bahia Pulp Operations
939
15,739
16,678

São Paulo Pulp Operations
1,014
56,359
57,373

Total
1,954
72,097
74,051

Forestry Mills Total

Forestry Mills Total

2024

Bahia Pulp Operations
852
15,681
16,533

São Paulo Pulp Operations
1,037
54,204
55,240

Northeast Paper Operations
214
214

Southeast Paper Operations
1,145
1,145

Total
1,889
71,244
73,133

2025

Bahia Pulp Operations
674
14,846
15,520

São Paulo Pulp Operations
1,468
57,277
58,746

Northeast Paper Operations
177
177

Southeast Paper Operations
1,232
1,232

Total
2,143
73,532
75,675

Note 1: The data presented state water volumes in megaliters (ML), in accordance with GRI 303-3 reporting requirements. In other tables within the 2025 Disclosures Hub, volumes are also disclosed in cubic meters (m^3), consistent with the calculation methodologies and units of measure used for Bracell 2030 targets.

Note 2: Bracell Papéis was established in 2023 and reported on its environmental performance for the first time in 2024. Bracell Papéis' Southeast Paper facilities do not operate any direct water withdrawal points (surface or groundwater); instead, they use water sourced through our pulp mill in Lençóis Paulista (SP).

Note 3: the reported water withdrawal volume for our São Paulo Pulp and Southeast Paper operations includes only the pulp mill's primary sources: six licensed groundwater wells and one surface water intake on the Tietê River.

Note 4: the water withdrawal volume for our Northeast Paper operations refers to the mill in Feira de Santana (BA). At the São Gonçalo dos Campos (BA) and Pombos (PE) sites, there are no water withdrawals as these facilities use dry processing.

Note 5: the reported water withdrawal volume for forestry operations includes licensed withdrawal points in the states of Minas Gerais, Paraná, and São Paulo. All withdrawal points are monitored and managed by the Environmental Department of Bracell's São Paulo forestry operations.

Waste *management*

Reduce, reuse and recycle GRI 306-1

Bracell's waste management procedures align with the Brazilian National Waste Management Policy (PNRS). We ensure compliance at all times with our Environmental Policy and Waste Management Plan (PGRS). Waste is among the KPIs that are tracked within our Integrated Management System. This KPI is regularly communicated to employees throughout the year to track performance.

Bracell's approach to waste management is based on three circular economy principles:

Reduce process waste volumes

Re-utilize materials whenever possible

Recycle waste in partnership with third parties where waste reduction or reuse is not possible



Circular economy

Our practices align with circular economy principles, transforming our value chain and production processes to minimize environmental impacts. As part of these practices, industrial waste management systems are in place to support:

1

Eco-efficiency
Minimizing waste generation through optimized production processes

2

Waste recovery
Transforming byproducts into inputs for other value chains, such as biomass-derived fuels, soil amendments, and organic fertilizers

3

A circular value chain
Recycling waste back into the production process through resource recovery and closed-loop processes.



New solutions GRI 306-1

In 2025, we implemented process and infrastructure improvements to reduce waste generation and improve waste management practices.

Concurrently, the R&D department is advancing two major projects to reuse industrial by-products:

- **Potassium sulfate plant:** in 2025, a facility was built to produce potassium sulfate from a residue generated at our Lençóis Paulista (SP) mill, which will be used as a forestry fertilizer.
- **New uses for waste materials:** trials are underway to evaluate the use of dregs, grits and other waste materials in the construction of service roads and as materials for building and construction applications.
- At our Northeast paper mill in Feira de Santana (BA), several initiatives are being implemented, including the installation of drying and drainage boxes for sludge prior to landfill disposal. Additional initiatives at this facility include testing the use of sludge residues in our forestry operations in Bahia.

Our Bracell 2030 roadmap includes a landfill waste reduction target

In pulp production, **our target is to reduce landfilling of class II industrial waste by 90% per metric ton of product by 2030, reaching 5 kg/adt.**

In 2025, we reached 33.1 kg/adt of waste sent to landfills per metric ton of pulp produced.

Chemical recovery GRI 306-1, 306-3

We have also set a target to reach 97% recovery of caustic soda (NaOH) and quicklime (CaO) in pulp production. In 2025, we reached a 95.8% recovery rate.

The pulp manufacturing process produces three inorganic waste streams: dregs, grits and lime mud. Dregs and grits are generated during the chemical recovery stage, specifically in the green liquor clarification and lime calcination processes, respectively. Lime mud is produced during the causticizing process, when the chemical reaction regenerates lime used in the recovery cycle.

Bracell continuously pursues alternatives to reduce the production of these materials and expand sustainable solutions, in line with our commitment to advancing the circular economy and responsible waste management. Trials are underway to evaluate the use of dregs, grits and other waste materials in the construction of service roads and as materials for building and construction applications.

Learn more

Find out more in our Disclosures Hub under GRI 306-1, GRI 306-2, GRI 306-3, GRI 306-4, GRI 306-5.



Bracell has piloted options to reduce the amount of chemical waste in our manufacturing processes.

Total waste generated and sent to landfills, by business unit and operation in 2025

São Paulo Pulp Operations

Volume generated (t)

- Forestry: 280.83
- Mills: 366,069.61
- Total: 366,350.44

Sent to landfill (t)

- Forestry: 35.53
- Mills: 111,612.28
- Total: 111,647.81

Percentage

- Forestry: 12.65%
- Mills: 30.49%
- Total: 30.48%

Bahia Pulp Operations

Volume generated (t)

- Forestry: 188.45
- Mills: 108,495.55
- Total: 108,684.00

Sent to landfill (t)

- Forestry: 64.37
- Mills: 11,690.74
- Total: 11,755.11

Percentage

- Forestry: 34.25%
- Mills: 10.78%
- Total: 10.80%

Total

Volume generated (t)

- Forestry: 469.28
- Mills: 474,565.16
- Total: 475,034.44

Sent to landfill (t)

- Forestry: 99.90
- Mills: 123,303.02
- Total: 123,402.92

Percentage

- Forestry: 21.29%
- Mills: 26.00%
- Total: 26.00%

Forestry Mills Total

Supplier *management*

GRI 3-3

[Supply chain management], 204-1

We engage local suppliers to provide products and services to our forestry, mill, logistics (pulpwood, pulp and paper), and administrative operations.

In 2025, our supplier network included 1,513 registered partners with active contracts supporting operations at Bracell and Bracell Papéis (Lençóis Paulista (SP) site). In our Bahia and Pernambuco operations—Bracell and Bracell Papéis—we had a total of 6,464 suppliers with active contracts.

In total, we had 7,977 registered suppliers, of which 1,816 held active contracts in our operations.

We sourced 69% of our supplier spend locally in São Paulo—for both Bracell and Bracell Papéis operations—and 12% in Bahia, for Bracell operations. In Bracell Papéis' Northeast operations, 3% of supplier spend was local—for operations in Feira de Santana (BA), São Gonçalo dos Campos (BA), and Pombos (PE).

Supply chain

7,977 suppliers onboarded

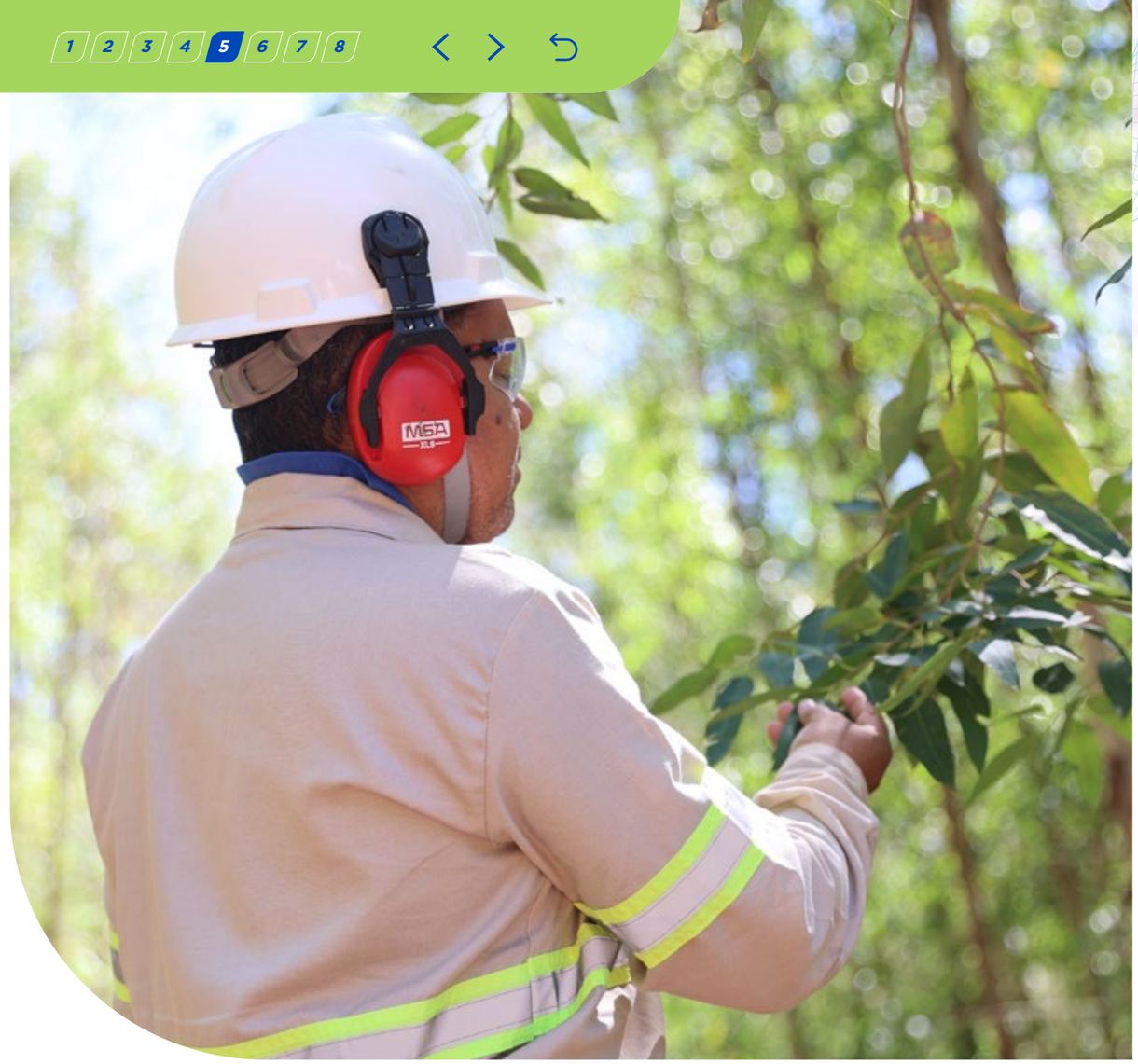
1,816 suppliers with active contracts

Local contracts

69% of suppliers in São Paulo

12% of suppliers in Bahia





Rogério Aparecido dos Santos – Automotive Maintenance Supervisor.

Screening against social and environmental criteria

GRI 3-3 [Supply chain management]

All suppliers are screened and must meet a minimum score to retain their supplier status. The findings from screening may prevent the relevant supplier from being awarded the contract or the negotiations from proceeding.

Processes involved in supplier management

1

Third-party due diligence
Before formal engagement, all suppliers undergo due diligence.

2

Environmental compliance screening
In our operations, suppliers are evaluated regarding compliance and their management of environmental risks and impacts.

3

Social compliance screening
The screening process includes verifying compliance with labor rights such as compensation, collective bargaining agreements, working hours, vacation, weekly paid rest, training, occupational health and safety, among other mandatory requirements for managing social risks.

4

Supplier screening and assessment
We assess suppliers' capability to deliver products and services in accordance with legal, certification, and technical standards.

5

Audits
We perform audits on all operations employing contractors.

+ Learn more

Learn more in our Disclosures Hub under GRI 3-3 (management of the material topic: Supply chain management), GRI 204-1, GRI 308-1, GRI 308-2, GRI 414-1, GRI 414-2, GRI 407-1, GRI 408-1, GRI 409-1.



6

Sustainable Landscapes and Biodiversity

Sustainable Landscapes and Biodiversity

Build regenerative systems that benefit nature, biodiversity and ecosystem services



Bracell 2030

230,000 hectares of native forests preserved

KPI	Initiatives to preserve native forest areas located within public protected areas in the states of São Paulo, Bahia, and Mato Grosso.
2022 Baseline	The baseline for this target is 2022, the year we launched our One-for-One Commitment, reaching 67,000 hectares preserved.
2030 Target	230,000 hectares
2025 Target	230,000 hectares
2025 Performance	301,000 hectares
2024 Performance	186,000 hectares
SDGs Addressed	14 LIFE BELOW WATER; 15 LIFE ON LAND

Protection of endemic and threatened species

2020 Baseline NA

2030 Target Natural habitats and endemic threatened species monitored in priority areas for biodiversity conservation.

2025 Target
Complete the following steps:
1) Conduct a wildlife inventory and estimate the biomass of native vegetation
2) Identify wildlife species that serve as indicators of forest quality
3) Develop an assessment and management recommendations to improve the quality and conservation of target areas

2025 Performance Target met

2024 Performance
Steps completed:
1) Hosted a workshop with experts to establish project assumptions
2) Identified Bracell's priority areas for conservation
3) Defined baseline areas within the surrounding landscape

SDGs Addressed



Support for the **reintroduction of animals** into the wild

KPI Double the number of areas certified by environmental regulators for releasing wild animals in native forests

2023 Baseline The baseline for this target is 2023, marking the launch of Bracell 2030, when we had three certified areas.

2030 Target **6 areas certified**

2025 Target **6 areas certified**

2025 Performance **5 areas certified**

2024 Performance **4 areas certified**

SDGs Addressed







Learn more

Read more in our Disclosures Hub under GRI 304-1.

Bracell

Scientific research on biodiversity conservation

2023 Baseline	The baseline for this target is 2023, marking the launch of Bracell 2030, when the company had seven active projects.
2030 Target	**Support 10 projects**
2025 Target	**Support 8 projects**
2025 Performance	**8 projects**
2024 Performance	**8 projects**
SDGs Addressed	14 LIFE BELOW WATER, 15 LIFE ON LAND

Igor Estefane Lopes Macedo – Forest Environment Specialist.



Biodiversity and *ecosystem management*

GRI 3-3 [Biodiversity and ecosystems]

Protecting forests and biodiversity is intrinsic to our business. As part of our **Bracell 2030** commitments, we strive to **amplify our positive impact on biodiversity and landscapes**.

In 2025, we exceeded our target to support the conservation of 230,000 hectares of native forests on public land, in collaboration with the state governments where we operate. During the year, we reached 301,000 hectares across protected areas in the states of São Paulo, Bahia and Mato Grosso do Sul.

We made continued progress in our efforts to protect endemic and threatened species in Bracell's priority protected areas. As part of these efforts, we are conducting Lidar (Light Detection and Ranging) remote sensing overflights to estimate biomass and assess forest succession stages, as well as field programs to inventory fauna species. We have also developed site-specific management recommendations, taking into account the unique characteristics of each area and defined conservation objectives.

Another area of action is **research on biodiversity conservation**. In 2025, we supported eight research projects on environmental preservation, meeting our annual target.



From left to right: Jairo Lorenzatto – President and COO; Gabriela Dolenc – Sustainability Analyst; Marcio Nappo – Vice President, Sustainability; Fabiane Carrijo – Sustainability Manager; Bianca Cordeiro – Sustainability Analyst; Júlio Gama – Executive Director of Corporate Affairs; and João Augusti – Sustainability Manager.

Bracell's One-for-One Commitment was among the winners of the 2025 Eco Award, presented by Amcham Brazil (the American Chamber of Commerce in Brazil).

We have set a target to **double the number of areas certified by environmental agencies for wildlife reintroduction into native forests** under Bracell's management, reaching a total of six by 2030. **In 2025, we initiated the registration of two new wildlife release areas in the state of São Paul**. **One of them, located in Bauru, has already obtained official certification.** This brings the total number of release areas to five: four in Bahia and the new site in São Paulo—our first area under management in the state.

Since our wildlife release program was launched in Bahia in 2020, we have conducted 2,039 wildlife releases, including 336 animals reintroduced in 2025. One of the main host areas used by the initiative is the Lontra Private Natural Heritage Reserve (RPPN), straddling the municipalities of Entre Rios and Itanagra, Bahia. This area contains 1,377 hectares of preserved native vegetation, is certified as a wildlife release area, and recognized as an Atlantic Forest Biosphere Reserve Buffer Zone by the United Nations Organization for Education, Science, and Culture (UNESCO). Our efforts are carried out in partnership with Conservation International (CI-Brasil).

Biodiversity monitoring is conducted periodically to identify the species present in the areas where we operate. The data gathered informs assessments to improve processes and management practices in order to reduce Bracell's environmental impacts and support biodiversity conservation.



Now integrated into our Biodiversity Monitoring Program, the *Bicho à Vista* app has helped to increase documentation of wildlife sightings by engaging crews.

A pioneering biodiversity metrics initiative GRI 3-3 [Biodiversity & ecosystems]

In 2025, Bracell's participation in the **Nature Positive Initiative (NPI)** pilot program for nature metrics marked an important step forward in our biodiversity agenda. **Bracell is one of three Brazilian organizations participating in the global pilot,** demonstrating the strength of our environmental strategy.

The pilot aims to generate high-quality data to support informed decision-making by Bracell and other stakeholders in our operating regions. We collaborate with CI and internal partners to track the following indicators: Ecosystem extent and classification; Proportion of natural or semi-natural habitat; Landscape condition; Species extinction risk.



Bracell

One-for-One Commitment

COMPROMISSO BRACELL
UM PARA UM

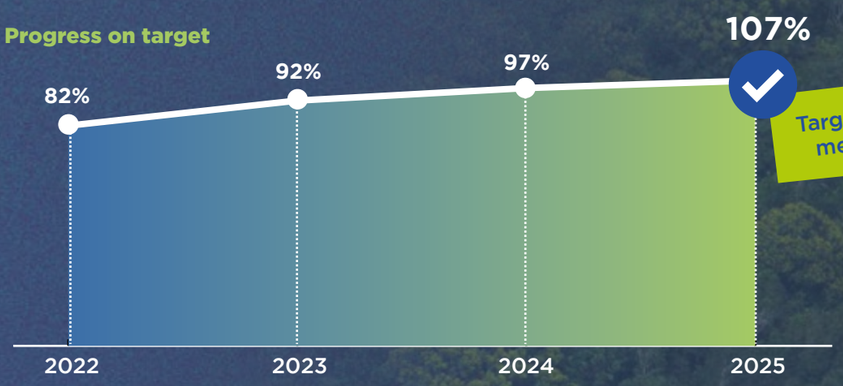
For every hectare of eucalyptus planted, Bracell has committed to supporting an **equivalent hectare of protected areas.**

How the commitment is calculated

BRACELL NATIVE AREAS Protected areas and legal reserves + **PUBLIC PROTECTED AREAS** Included under cooperation agreements with government agencies = **ONE-FOR-ONE COMMITMENT TARGET**

EUCALYPTUS PLANTED AREAS

Progress on target



Bracell 2030

Bracell 2030 target: Sustainable Landscapes and Biodiversity

230,000 hectares on public land set aside for conservation

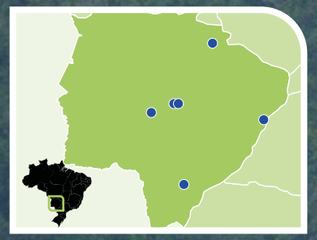
Target met

301,000 hectares of public protected areas, including:

13 protected areas in São Paulo



6 protected areas in Mato Grosso do Sul



1 protected areas in Bahia



A key differentiator is the initiative's governance model, which combines long-term targets with structured partnerships with public agencies. **Initiatives are organized into five fronts:**

1. Land protection and forest fire prevention
2. Biodiversity restoration, monitoring, and management
3. Capacity building and environmental education
4. Infrastructure improvements
5. Innovation

Bracell's One-for-One Commitment is a permanent initiative launched in 2022. **An industry-first initiative in Brazil's pulp and paper sector**

Presented with the 2025 ECO Award from Amcham (American Chamber of Commerce)

2025 One-for-One Commitment Highlights

Wildlife overpass constructed

at the Barreiro Rico Ecological Station. Five endangered primate species are expected to benefit from the structure, including the southern muriqui—the largest primate in the Americas and a critically endangered species

Acoustic Monitoring

3,000+ minutes of wildlife acoustic recordings and 5,000 animal sightings documented across the Nascentes do Paranapanema and Carlos Botelho State Parks, in São Paulo.

Partnership with climate tech startup Umgrauemeio:

Pantera System: an artificial intelligence–based platform that uses advanced algorithms for real-time fire hotspot detection, risk analysis, rapid response, and impact assessment. The system is already deployed across protected areas in São Paulo and Mato Grosso do Sul. In 2026, the platform will be integrated with two monitoring towers at the Pantanal do Rio Negro State Park, constructed in 2025.

To learn more about Bracell's One-for-One Commitment, click here

Our conservation initiatives

GRI 3-3 [Biodiversity & ecosystems], 101-2

Our operations are present in three biomes—*Caatinga, Cerrado* and Atlantic Forest—where we have implemented tailored **conservation strategies to protect native vegetation and biodiversity**. Related guidelines are formalized in Bracell's Sustainability Policy, which guides decision-making and reinforces our commitment to ecosystem protection as a core component of our business model.

Our approach includes:

- Preserving and restoring forests
- Protecting animal and plant species
- Preventing forest fires
- Ensuring zero deforestation
- Practices aligned with internationally recognized forest management standards and certifications, all managed under our Integrated Management System

We use official data from the Rural Environmental Register (CAR) to georeference information about the farms we manage. In our geographic information system, we intersect this data with other data sets, such as those compiled in our protected areas and buffer zones. This informs our operational procedures, depending on the constraints and conditions set in management plans.

Bracell has active forest fire response teams and has implemented solutions to effectively protect and monitor forest areas, including 47 monitoring towers equipped with high resolution cameras, covering both eucalyptus plantations and protected areas.

In our forestry operations, we run a Degraded Land Restoration Program that spans assessment, implementation and monitoring. Currently, Bracell has approximately 569 hectares under restoration in São Paulo and we maintain a continuous restoration program in Bahia covering 3,000 hectares.



Marcela Trecenti Caopani – Forest Environment Coordinator.

Ecological restoration guide

In 2025, we launched an illustrated guide with practical tips on how to rehabilitate degraded land in São Paulo and Mato Grosso do Sul, developed in partnership with Casa da Floresta.

You can download the guide on the Bracell website.

Ecological Restoration Guide – São Paulo
Ecological Restoration Guide – Mato Grosso do Sul

Voluntary *initiatives*

Bracell actively participates in voluntary initiatives that reflect our commitment to biodiversity conservation, ecosystem restoration, and sustainable landscape management across the areas where we operate. Key initiatives include the following:

Brazilian Business Council for Sustainable Development (CEBDS)

As members of CEBDS, we have committed to integrating biodiversity as a strategic pillar supporting corporate sustainability. Learn about our goals as a member of CEBDS here.

We are also a member of the Action for Nature Platform, an initiative that promotes greater transparency, accountability, and improved governance of natural resources in corporate operations. As a member, we contributed to the case study "Nature Disclosures: Land Use Sector," published in 2025, which applied the LEAP methodology developed by the Taskforce on Nature-related Financial Disclosures (TNFD) in partnership with 20 Brazilian companies.

Institute for the Environment and Water Resources (INEMA) – Bahia

A partnership to develop biodiversity protection initiatives in the Atlantic Forest, aligned with the state's conservation efforts.

São Paulo Forest Foundation

Bracell has signed a long-term technical cooperation agreement to support conservation initiatives in protected areas, including ecologically significant areas of the Atlantic Forest and the *Cerrado* biomes.

Mato Grosso do Sul Institute for the Environment (IMASUL)

We have signed a ten-year technical cooperation agreement with IMASUL for the conservation of native vegetation and the strengthening of environmental initiatives in the state.

Empresa Amiga da Mata Atlântica

Bracell has joined the initiative and has been recognized as a contributor to the conservation and sustainable use of the biome.

Atlantic Forest Restoration Pact

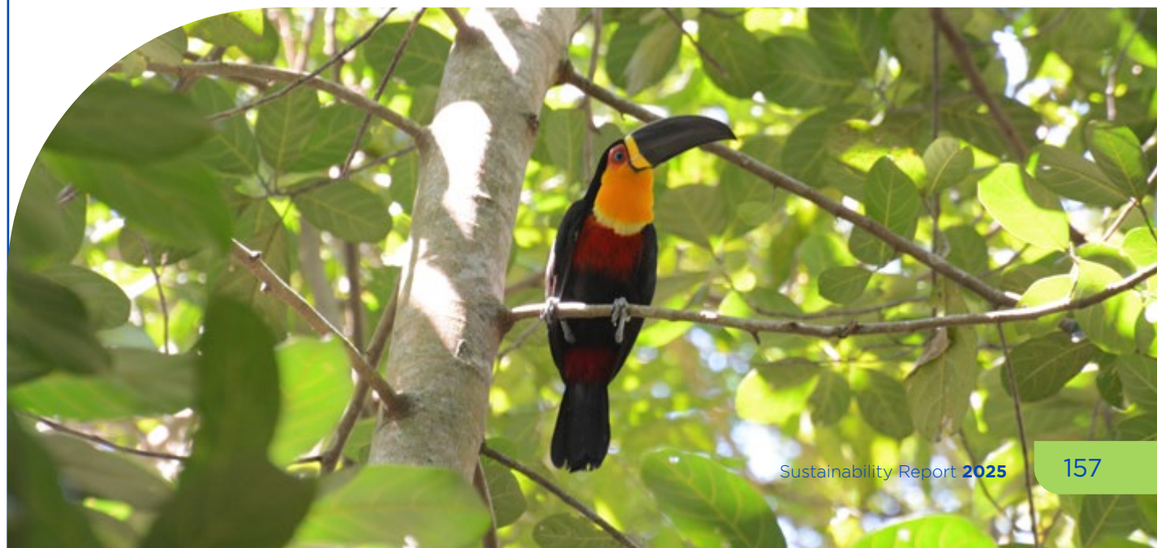
We are a member of its Steering Board and actively participate through reforestation projects.

SOS Mata Atlântica

In collaboration with this NGO, we carried out restoration initiatives on 30 hectares of protected areas and legal reserves, supporting the development of wildlife corridors, biodiversity protection, and improved water quality.

+ Learn more

Learn more in the Disclosures Hub under GRI 3-3 (management of the material topic: Biodiversity and ecosystems), GRI 101-1, GRI 101-2, GRI 101-4, GRI 101-5, GRI 101-6, GRI 101-7, GRI 101-8, GRI 304-1, GRI 304-2, GRI 304-3, GRI 304-4, RR-PP-430a.1.



7

Climate Action

Climate Action

Climate-positive operations supporting a low-carbon economy



Bracell

Bracell 2030

Reduce carbon emissions per metric ton of product by 75%, targeting 0.122 tCO_2e/adt

KPI	Reduction in carbon emissions per metric ton of product (tCO_2e/t)
2020 Baseline	0.482 tCO_2e/adt
2030 Target	0.122 tCO_2e/adt
2025 Target	0.141 tCO_2e/adt
2025 Performance	0.255 tCO_2e/adt
2024 Performance	0.208 tCO_2e/adt
SDGs Addressed	13 CLIMATE ACTION; 14 LIFE BELOW WATER; 15 LIFE ON LAND

25 $MtCO_2e$ removed from the atmosphere between 2020 and 2030

KPI	Cumulative carbon balance for the 2020-2030 period. Carbon balance = fossil emissions + biogenic LULUCF emissions – CO_2 removals by eucalyptus plantations and native vegetation areas.
2020 Baseline	8.3 $MtCO_2e$
2030 Target	25 $MtCO_2e$
2025 Target	13.9 $MtCO_2e$
2025 Performance	6 $MtCO_2e$
2024 Performance	4.3 $MtCO_2e$
SDGs Addressed	13 CLIMATE ACTION; 14 LIFE BELOW WATER; 15 LIFE ON LAND

Climate *change*

GRI 3-3 [Climate change]

The Climate Action pillar addresses Bracell's ongoing commitment to mitigating climate change effects and to strengthening the resilience of our operations. The process to build our climate strategy has involved developing our approach to managing GHG emissions, setting 2030 targets for emission reductions and CO2 removals through our forestry operations, and implementing initiatives around climate adaptation.

By 2030, we have committed to **reducing our carbon emissions per metric ton of product** by 75% from a 2020 baseline. This means reaching 0.122 tCO_2e/adt. In addition, we will remove 25 $MtCO_2e$ from the atmosphere over the course of a decade—from 2020 to 2030. **For 2025, our interim targets were to close the year with 0.141 tCO_2e/adt and 13.9 $MtCO_2e$ in removals.**

From 2020 to 2025, we reduced carbon emissions per metric ton of product by 47%, reaching 0.255 tCO_2e/adt.

From 2020 to 2025, we removed 6 $MtCO_2e$. This figure reflects the carbon balance of our operations—i.e. the difference between total removals and emissions (including anthropogenic and biogenic LULUCF—Land Use, Land-Use Change, and Forestry—emissions).

+ Learn more

Read more in our Disclosures Hub under GRI 201-2.

47%
reduction
in tCO_2e emissions per metric ton of product from 2020 to 2025

6 $MtCO_2e$
removed
from the atmosphere between 2020 and 2025

Bracell

Bracell at COP30

During COP30, held in November 2025 in Belém, Pará, Bracell's vice president of sustainability, Márcio Nappo, took part in three official panels in the **Blue Zone**, organized by both national and international institutions, with discussions on the bioeconomy, decarbonization and nature-positive strategies:

"Benefits of Forest-Based Products" – CNA and Ibá

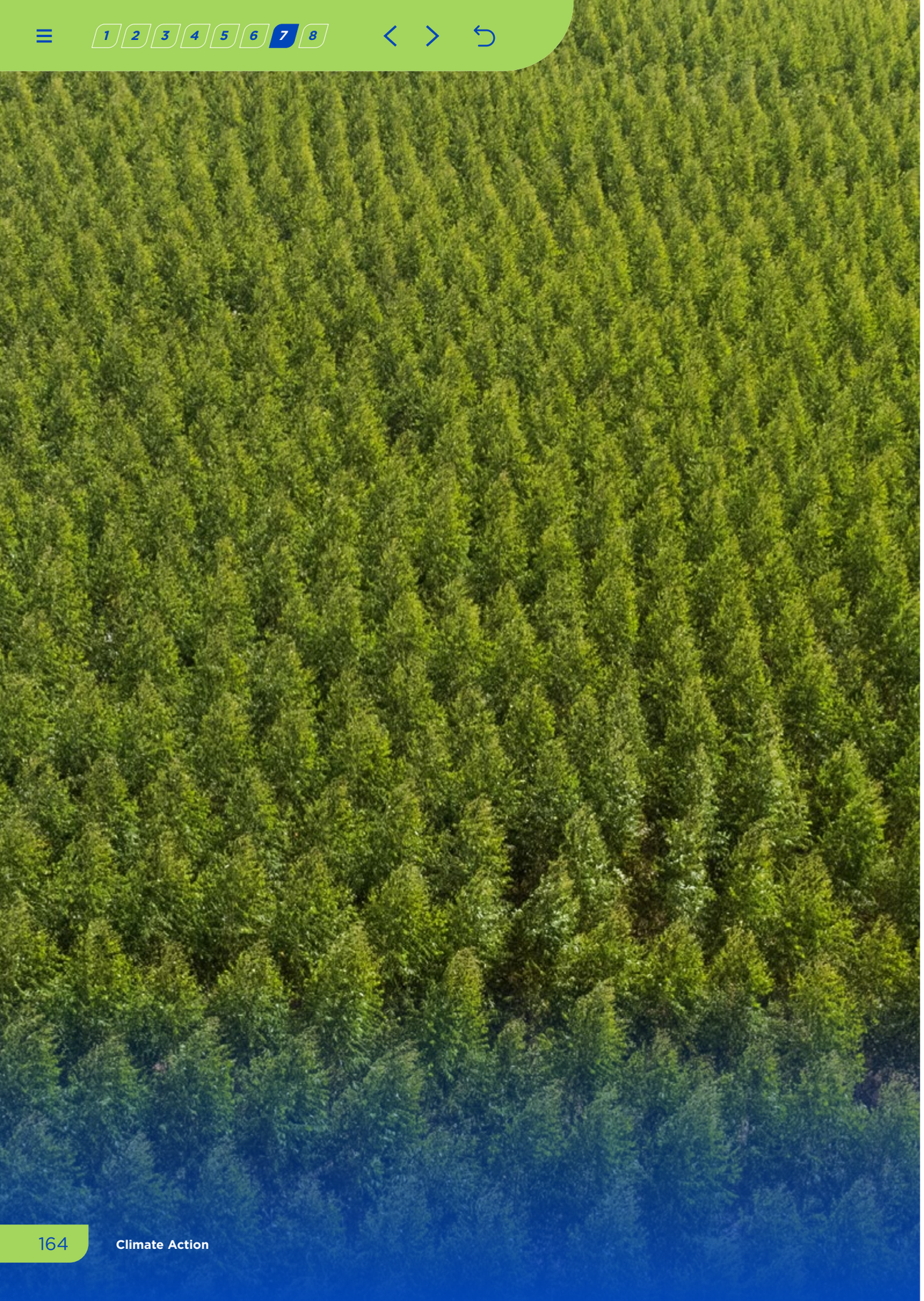
Organized by the Brazilian Confederation of Agriculture and Livestock (CNA) in partnership with Indústria Brasileira de Árvores (Ibá), this panel highlighted the potential of specialty dissolving pulp and its applications in the pharmaceutical, cosmetics and food industries as well as in viscose production.

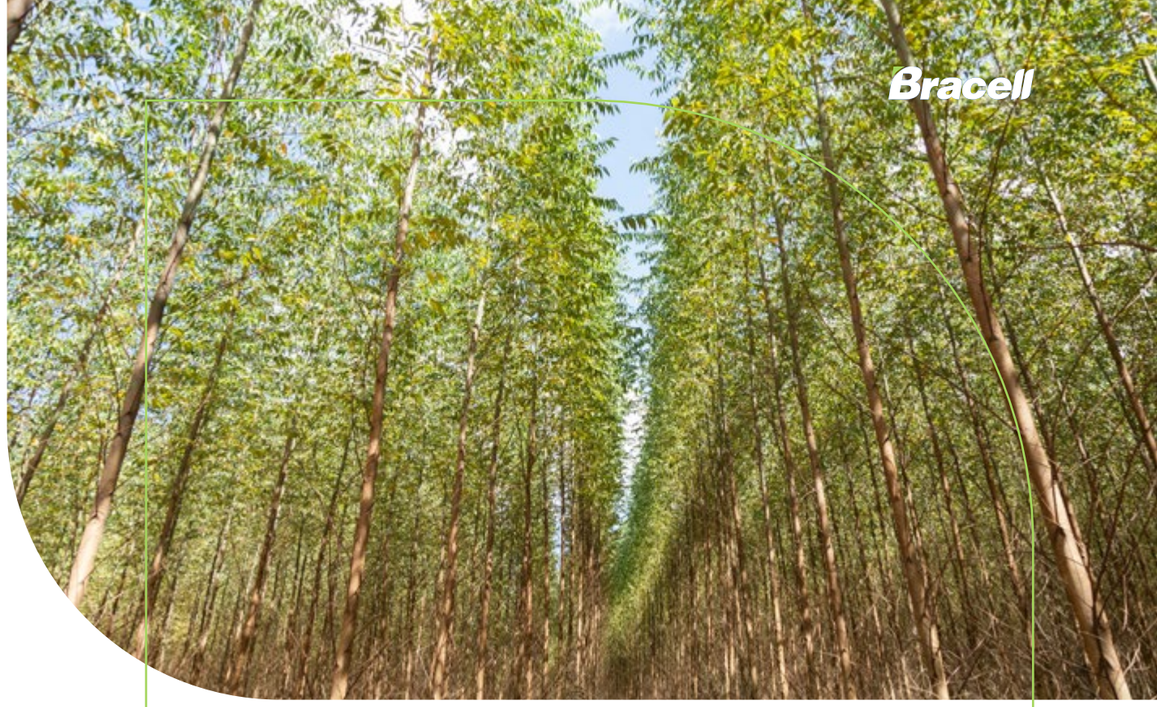
"The Role of Removals from Nature-Based Solutions in Decarbonizing the Economy" – CNI

Hosted by the National Industry Confederation (CNI), the discussion addressed the role of forests in carbon capture and storage and Bracell's commitment to remove 25 million tCO_2e from the atmosphere by 2030.

"Cultivating a Nature-Positive Future: Metrics and Momentum in Agriculture and Forestry" – NPI

Organized by the Nature Positive Initiative (NPI), this panel explored new metrics to measure the state of nature and Bracell's engagement as a pilot organization in Brazil to test these metrics.





Climate governance

Bracell's governance framework for the climate transition and adaptation is structured at three levels to ensure that climate matters are fully integrated into business strategy.

At the strategic level, the Sustainability Steering Committee oversees climate targets and carbon reduction and adaptation projects, sets priorities and ensures alignment with corporate strategy, risk management and long-term value creation.

At the tactical level, the Sustainability function connects strategy to execution by integrating climate data, tracking climate targets, and coordinating mitigation and resilience initiatives.

At the operational level, technical working groups implement climate guidelines and develop and track initiatives related to emissions, removals and energy.

Climate Action

Below are some of the key initiatives in Bracell's Climate Action agenda, spanning mitigation, energy efficiency, technological innovation, and building internal capabilities.

Self-sufficient generation capacity

We have on-site renewable, clean generation capacity for the full electricity requirement of our two flexible lines in Lençóis Paulista, São Paulo. We also produce a surplus of 150-180 MW which we feed back into the grid, enough to supply power to a city of 3 million people or 750,000 homes.

Solar array

Our tissue facility in Lençóis Paulista (SP) operates the largest solar array in the paper sector in Latin America, with 10,836 panels covering approximately 50,000 square meters. The plant has an installed capacity of 7.21 MW, equivalent to about 20% of the facility's total electricity requirement.

Electric forklifts and trucks

We are incorporating electric forklifts into our operation that run on renewable energy generated at the Lençóis Paulista (SP) mill. We are also piloting the use of electric trucks for shipping between the plant and the road-rail terminal in Pederneiras (SP), fueled by renewable energy produced at our pulp mill.

Lime kiln retrofit from fossil fuel to renewable fuel

In the two flexible lines of the Lençóis Paulista (SP) site, we use biomass gasifiers to produce synthesis gas, or Syngas, from eucolpytus biomass for use as fuel in lime kilns.

Lime kiln retrofit from fuel oil to natural gas

Using advanced engineering technologies and solutions, we have launched a project to replace 1B oil (a petroleum-derived fuel oil) with natural gas in the lime kiln of the site's older production line in Lençóis Paulista (SP).

Carbon footprint

Bracell conducts product carbon footprint assessments using internationally recognized lifecycle assessment methodologies, including ISO 14044, ISO 14067 and the GHG Protocol Product Standard, supporting our customers in their decarbonization strategies and building competitive advantage through greater climate transparency.

Carbon and water flux research in eucalyptus plantations

We are a member of the Eucflux-IPEF Cooperative Program, which studies carbon and water flux in eucalyptus plantations in Brazil. This research is enhancing our understanding of these processes in a Bracell-managed eucalyptus plantation in Itatinga, São Paulo, where we have set up a flux tower equipped with advanced monitoring technology.

New cooking plant

In 2025, operations began at the new cooking plant in Camaçari, Bahia. The new system has been developed under *Renovar*, a program to upgrade industrial equipment and processes, as part of our overarching commitment to sustainability and innovation. The plant's throughput has increased by 35%, boosting productivity while delivering power, steam, natural gas, and water savings.

Carbon and water flux towers in native and planted eucalytus forests

As part of our Bracell 2030 commitments, we are installing five additional carbon and water flux towers in both eucalyptus plantations and native forests across São Paulo, Mato Grosso do Sul, and Bahia. In 2025, we began installing a new flux tower in an area of native vegetation at our Lontra Private Natural Heritage Reserve in Bahia. It will add to the existing tower in the state, operating in a planted eucalyptus forest area, and another in operation in São Paulo in a native forest area.

GHG inventory and GHG Protocol

Our GHG inventory—covering Scopes 1, 2, and 3—and our tCO_2e removals are externally audited and assured. We publish our complete GHG emissions inventory on the Brazilian GHG Protocol Program's Public Emissions Registry platform.





Climate zoning GRI 3-3 [Climate change]

We carry out ongoing climate zoning studies to monitor edaphoclimatic—or soil and climate—conditions in the regions where we operate in Brazil, with a focus on water availability.

In 2025, we applied lessons learned in 2024 by adjusting planting timing for more susceptible clones to the second half of the year, avoiding early exposure to higher temperatures and humidity in the first half of the year. This resulted in lower pest and disease incidence and higher yield.



Ivy Mayara Sanches de Oliveira – Geoprocessing Coordinator.

New clone allocation tool

In a collaboration with the University of North Carolina, we developed a new clonal allocation tool. This tool enables more precise identification of the best-performing clones for each planting area.

An in-house biometrician, specialized in applying quantitative methods to biological and ecological data analysis, conducted a three-month study in the US and developed the tool, which optimizes planting efficiency and generated an average 4% gain in Mean Annual Increment (MAI) simply by placing the right clone in the right location.

MAI is a key performance indicator for forestry. It measures the average annual growth in pulpwood volume per hectare and informs decisions surrounding forestry management, genetic improvement, and long-term business sustainability.

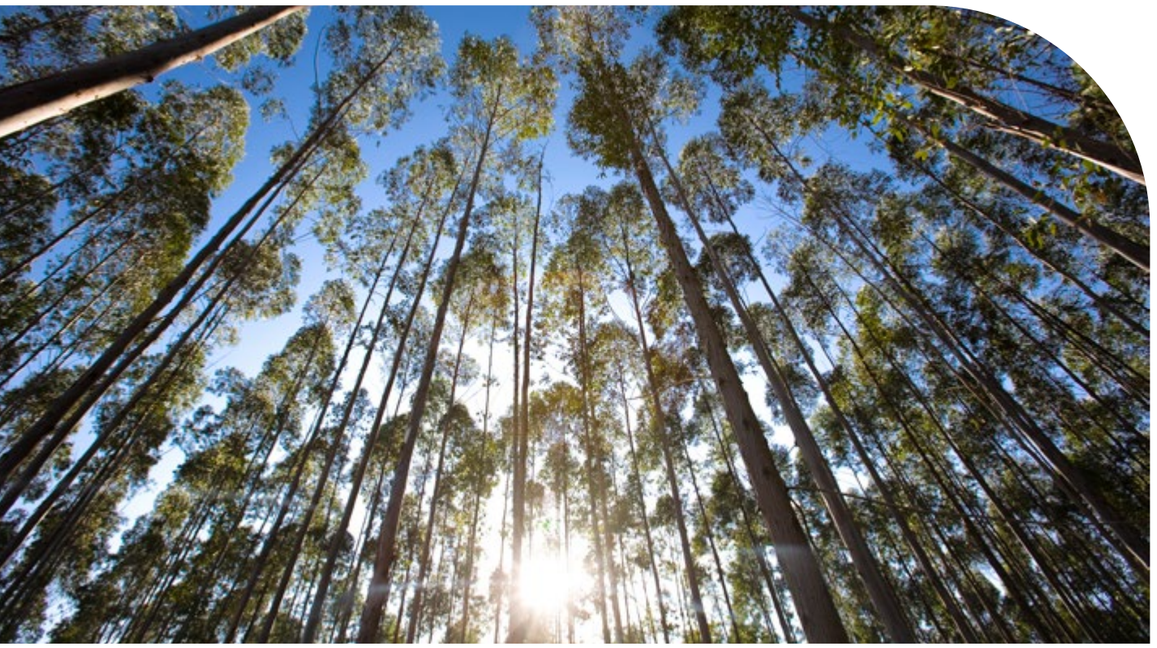
Monitoring carbon and water flux GRI 3-3 [Climate change]

As part of our commitments within the Bracell 2030 roadmap, **we have built five flux towers to monitor water and carbon flux in our operations**.

In 2024, we installed two towers—one in a native forest area in São Paulo and another in a eucalyptus area in Bahia. **In 2025, we began installing a new flux tower** in an area of native vegetation at our Lontra Private Natural Heritage Reserve in Bahia. Two additional towers will be installed in Mato Grosso do Sul, one in a eucalyptus plantation and one in a native forest area, bringing the total to five towers. Measured data is managed and analyzed by our Forestry Research and Development team.

These towers collect data on carbon and water fluxes from trees, as well as a range of environmental variables. The system includes sensors to measure short- and long-wave radiation, photosynthetically active radiation (PAR), precipitation, CO_2 concentration at different tower heights, as well as air temperature and humidity and soil temperature, moisture and heat. These data provide critical inputs to improve our strategies in response to climate change.





Eucflux-IPEF Cooperative Program

We are a member of the Eucflux-IPEF Cooperative Program, which studies carbon and water flux in eucalyptus plantations in Brazil. This research is enhancing our understanding of these processes in a Bracell-managed eucalyptus plantation in Itatinga, São Paulo, where we have set up a flux tower equipped with advanced monitoring technology.

Bracell

The role of our forests in carbon removal

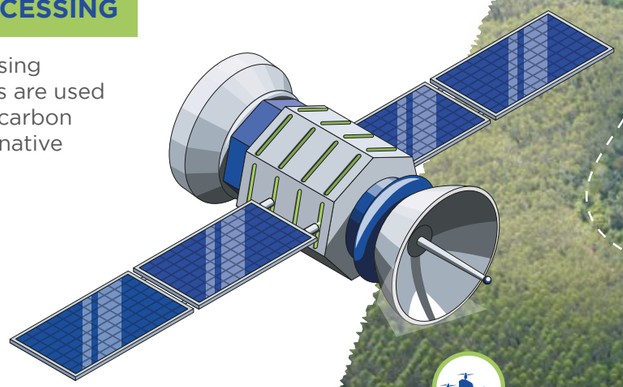
At Bracell, in addition to implementing initiatives to reduce greenhouse gas (GHG) emissions, we also quantify the amount of carbon removed from the atmosphere by our native and planted forests. This metric is key to calculating our carbon balance, defined as the net difference between emissions and removals.

Forest management

Bracell's mosaic forest management approach integrates planted eucalyptus stands with native vegetation. This enhances ecological connectivity and supports biodiversity conservation.

GEOPROCESSING

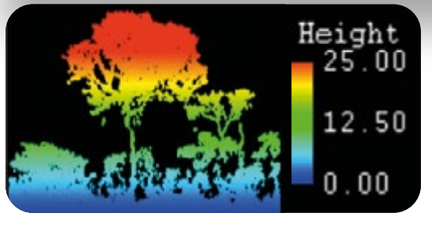
Remote sensing technologies are used to estimate carbon removals in native forests.



Satellite imagery, combined with field sampling, is used to classify forest succession stages—critical inputs for carbon removal calculations.



Drones equipped with LiDAR technology generate 3D vegetation models, enabling more detailed forest characterization—particularly in terms of height and density—and complementing satellite data.



These integrated technologies support more accurate and robust carbon removal estimates.

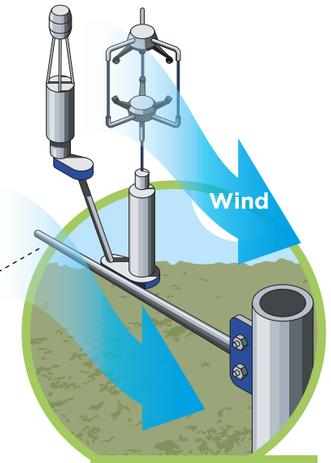
NATIVE FOREST

1.8 million
metric tons
of carbon removed

PLANTED FOREST

1.6 million
metric tons
of carbon removed



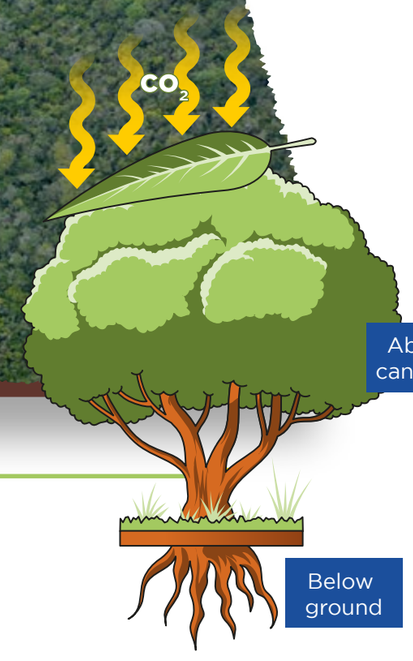


FLUX TOWERS

Flux towers are high-frequency monitoring structures that measure exchanges of CO_2 (carbon dioxide) and water vapor between vegetation and the atmosphere. The data are used to monitor evapotranspiration, carbon balance, and other key ecosystem functions.

CARBON STORAGE

Carbon is stored both above ground—in the canopy and trunk—and below ground, within root systems.



GHG emissions *inventory*

GRI 3-3 [Climate change]

In 2025, our inventory covered the entire pulp value chain, including emissions from mill operations in São Paulo and Bahia, forestry operations in these two states and in Mato Grosso do Sul, as well as related logistics activities.

Bracell's GHG Inventory data is independently assured by a third party (read more on page 186). The inventory covers Scopes 1, 2 and 3 and is prepared in accordance with guidance provided in the latest edition of ISO 14064, the GHG Protocol, and the quantification methodologies published by the Intergovernmental Panel on Climate Change (IPCC).

We are members of the Brazilian GHG Protocol Program (PBGHG) and have disclosed our GHG inventory data in Brazil's Public Emissions Registry since 2022. In 2025, our inventory was certified with the Program's Gold badge. This recognition is awarded to organizations that demonstrate high levels of accuracy and transparency in their greenhouse gas inventory submissions to the Brazilian GHG Protocol Program's Public Emissions Registry (RPE).

+ Learn more

See the Disclosures Hub under GRI 305-1, GRI 305-2, GRI 305-3, GRI 305-4, GRI 305-5, GRI 305-6, GRI 305-7, GRI 102-1, GRI 102-2, GRI 102-5, GRI 102-6, GRI 102-7, GRI 102-8, GRI 102-9, SASB RR-PP-110a.1, SASB RR-PP-110a.2, SASB RR-PP-120a.1.

We prepare an annual corporate inventory of greenhouse gas (GHG) emissions and removals.



Carbon balance

Bracell's planted eucalyptus forests and native forest areas play a crucial role in capturing CO_2 from the atmosphere, absorbing and storing carbon throughout the trees' growth cycle. This natural process helps partially offset our greenhouse gas (GHG) emissions.

In 2025, our carbon balance showed that our removals exceeded our emissions.



Emissions (scopes 1, 2 and 3) (tCO_2e) GRI 305-1, 305-2, 305-3

	2023 1,701,669.00	2024 1,716,315.84	2025 1,888,826.66
Scope 1	597,454.00	731,362.80	976,020.89
Scope 2	9,611.00	13,213.63	23,917.20
Scope 3	1,094,603.00	971,739.41	888,888.57

Carbon Balance (tCO_2e)

	2023	2024	2025
Total (S1 + S2 + S3)	1,701,669.00	1,716,315.84	1,888,826.66
Biogenic LULUCF emissions	3,940,391.00	2,227,222.45	11,315,321.66
Biogenic removals	-1286441.00	-4,119,009.65	14,748,445.83
Net balance	4,355,619.00	-175,471.36	-1,544,297.51

Note: the scope of our 2030 carbon removal target excludes our Northeast and Southeast paper operations. Accordingly, emissions from these operations—totaling 103,659.33 tCO_2e—are excluded from the target calculation, resulting in an annual balance of -1,647,956.84 tCO_2e.

Greenhouse gas (GHG) emissions intensity GRI 305-4

In 2025, our Scope 1 and 2 GHG emissions intensity increased by approximately 19.5% compared to 2024. This increase was mainly driven by higher fossil fuel consumption in forestry logistics and industrial operations.

	2023	2024	2025
Scopes 1 and 2	0.174	0.208	0.255

Note: Bracell's emissions intensity metric covers Scope 1 and Scope 2 emissions from Bracell's pulp operations in São Paulo and Bahia and MS Florestal, consistent with the scope of our emissions intensity target.

Energy *efficiency*

GRI 3-3 [Climate change], 302-1

Our pulp mills in Lençóis Paulista (SP) are energy self-sufficient. At our mills, recovery boilers produce steam that is fed to turbine-generator sets to generate electricity. We only source electricity from the national grid during equipment maintenance shutdowns. In these cases, we source electricity from the national grid, which derives approximately 85% of its electricity from renewable sources—mainly hydro, wind, and solar. Electricity is also purchased for forestry and port operations, nurseries and offices.

At our storage yards in Lençóis Paulista (SP), we use electric forklifts to reduce fossil fuel consumption.

In 2025, we continued testing electric trucks along the shipping route between the mill and the Pederneiras (SP) rail-road terminal. This initiative is a first for this type of heavy-duty operation. During the year, one electric truck traveled 17,000 km in a trial, avoiding 16 tCO_2e in emissions.

We also purchased a new truck with an expanded payload capacity of 52 metric tons (t), compared to the previous 28 t to 30 t vehicles. The truck is powered by renewable energy generated at the Lençóis Paulista (SP) mill. This is the second phase of testing in an initiative combining sustainability with improved logistics and cost efficiency.



Reduction of natural gas consumption

At our Bahia mill, one pulp production line was upgraded with a newly commissioned cooking line. The upgrade introduced more advanced equipment, improving process efficiency and reducing losses.

With the new technology entering operation in early October 2025, steam demand in the wood-to-pulp chemical conversion stage was reduced. This resulted in a 3% reduction in the plant's total natural gas consumption.



Renewable energy GRI 3-3 [Climate change], 302-1

The Lençóis Paulista (SP) pulp mills have been developed to be fossil fuel-free, with on-site capacity to generate clean and renewable electricity for operations and a surplus that is fed into the national grid.

The Lençóis Paulista (SP) site has a 440 kV substation with an installed capacity of 409 MW, enough to supply the full electricity requirement of the mill and a surplus of approximately 150 to 180 MW that is sold to the national grid, sufficient to supply clean renewable electricity to around 750,000 homes or approximately 3 million people.

At our Bahia plant, we operate a recovery boiler that generates renewable energy by burning black liquor, a by-product of the wood pulping process.

Bracell's Southeast paper mill has a 50,000 m^2 solar array generating around 7.21 MW of fossil-free, renewable electricity. The electricity generated accounts for 20% of energy consumption at the site, where we produce consumer tissue paper, away-from-home products, and jumbo rolls.

At the Bracell Papéis plant in Feira de Santana (BA), we commissioned a new biomass boiler, which came online in December 2024.

During the year, we generated 57 million GJ of renewable electricity. We sold 2 million GJ of electricity generated from black liquor and eucalyptus biomass to the Brazilian free energy market (see more in GRI 302). Our surplus electricity sold in the free market is certified under the I-REC standard, which verifies the renewable attributes of the electricity produced.

57 million GJ of renewable electricity generated in 2025

+ Learn more

Find out more in our Disclosures Hub under GRI 103-1, GRI 103-2, GRI 103-3, GRI 103-4, GRI 103-5, GRI 302-1, GRI 302-2, GRI 302-3, GRI 302-4, GRI 302-5, RR-PP-130a.1.

Bracell

8

About this report

About this *report*

GRI 2-3

Bracell is committed to reporting annually to stakeholders on our sustainability performance and management practices. For one more year, we are reporting on our performance across the environmental, social and governance dimensions, in accordance with the Global Reporting Initiative (GRI) 2021 Standards, the Sustainability Accounting Standards Board (SASB) Standards, and the UN Global Compact Communication on Progress guidelines.

The information in this report is for the period from January 1 to December 31, 2025 and addresses the topics in our materiality matrix, last updated in 2024.

The information published in the Sustainability Report and our Disclosures Hub is assured by an independent, external third party, with no conflict of interest.

Please submit any questions or feedback to:

Operations in Bahia and Pernambuco
faleconoscoba@bracell.com

Operations in São Paulo
faleconoscosp@bracell.com

Learn more

See the disclosures reported for 2025 in the GRI and SASB Content Index.



Assurance

GRI 2-5

GREENHOUSE GAS EMISSIONS INVENTORY
VERIFICATION STATEMENT
Nº 2026BQCE325

RINA Brasil Serviços Técnicos Ltda (RINA) has conducted verification activities in accordance with the Verification Specifications of the Brazilian GHG Protocol Program (PBGP) and the ABNT NBR 14064-3:2023 standard for:

Reporting Organization	**BRACELL SP CELULOSE LTDA.**
Address	Rodovia Juliano Lorenzetti | Km 4 | CEP: 18685-901 | Lençóis Paulista | São Paulo
Inventory Responsible Person	Gabrielly Rauch

The reporting organization is responsible for the preparation and fair presentation of the Greenhouse Gas (GHG) Emissions Inventory in accordance with the Brazilian GHG Protocol Program. This responsibility includes the planning, implementation, and maintenance of data management related to the preparation and presentation of the GHG inventory.

RINA conducted the verification through document review, site visits, interviews with responsible personnel, and analysis of evidence and historical data.
The Greenhouse Gas (GHG) emissions reported by the Reporting Organization in its emissions inventory for the period from 01/01/2025 to 31/12/2025 are verifiable and comply with the PBGP requirements, as detailed in the Specifications of the Brazilian GHG Protocol Program for Accounting, Quantifying, and Reporting Corporate GHG Emissions Inventories (EPB).

DocuSigned by:
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Lúcia Nunes Pereira
Food & Sustainability Manager
RINA Brasil Serviços Técnicos Ltda.
Rua Ministro Orozimbo Nonato, nº 215, PAVMT06, Room GC/40
Edif. Portal de Nova Lima - Vila da Serra – Nova Lima - MG

Level of Assurance

RINA assigned the following level of assurance to the verification process:

☐ **Reasonable** Level of Assurance
The GHG emissions inventory of the reporting organization for the year is materially correct and provides a fair representation of GHG data and information and has been prepared in accordance with the EPB.

☒ **Limited** Level of Assurance
There is no evidence that the GHG emissions inventory of the reporting organization for the year 2025 is materially misstated; there is no indication that the inventory does not fairly represent the GHG data and information or that it was not prepared in accordance with the EPB.

☐ Inventory **Not Verifiable**
Description of reason(s):

Scope of Verification

The inventory for the year 2025 of the reporting organization was verified within the following scope:

Organizational Boundaries	***Operational Boundaries***
☒ Operational Control ☐ Equity Share	☒ Scope 1 ☒ Scope 2 – Location-based approach ☐ Scope 2 – Market-based approach ☒ Scope 3

☐ Excluded from verification (Sources/ Sites/ Legal Entities): There was no exclusion of sources, sites, or legal entities.

Visited Facilities

Sites visited during the verification and respective visit dates:

Facility Name	Address	Date of Visit
Bracell Celulose - Bahia	Rua Alfa, 1033, AIN | Complexo Industrial de Camaçari | CEP 42810-290 | Camaçari | Bahia	11/02/2026 12/02/2026
Bracell Celulose - São Paulo	Rodovia Juliano Lorenzetti | Km 4 | CEP: 18685-901 | Lençóis Paulista | São Paulo	19/02/2026
Bracell Papeis -Sudeste	Rodovia Juliano Lorenzetti | Km 4 | CEP: 18685-901 | Lençóis Paulista | São Paulo	20/02/2026

Total emissions verified throughout the organization, according to the Operational Control approach

GHG Emissions in metric tons of CO_2 equivalent (tCO_2e)				
GHG	**Scope 1**	**Scope 2** **Location-based approach**	**Scope 2** **Market-based approach**	**Scope 3**
CO_2	777,645.300	23,917.200	-	847,425.940
CH_4	27,132.307	-	-	18,313.714
N_2O	164,078.543	-	-	23,148.917
HFCs	7,164.736	-	-	-
PFCs	-	-	-	-
SF_6	-	-	-	-
NF_3	-	-	-	-
TOTAL	**976,020.886**	**23,917.200**	**-**	**888,888.572**
Biogenic CO_2	**18,096,569.749**	**-**	**-**	**30,339.293**

Total removals verified across the organization, as per the operational control approach

Biogenic CO_2 Removal (tCO_2e)				
GHG	**Scope 1**	**Scope 2** **Location-based approach**	**Scope 2** **Market-based approach**	**Scope 3**
Biogenic CO_2	14,748,445.830	-	-	-

Other greenhouse gases not covered by the Kyoto Protocol Total emissions verified throughout the organization – Operational Control approach

GHG	Emissions tCO_2e
HCFC-22 – (R22)	4,870.624
HCFC-141B	4,692.000

Additional Comments

During the technical verification process of the greenhouse gas (GHG) emissions inventory data of the company BRACELL SP CELULOSE LTDA, for the base year evaluated, the consolidation, data collection and document traceability practices associated with Scope 1, 2 and 3 emissions were analyzed, in accordance with the GHG Protocol and ISO 14.064-3:2022 methodology.

The inventory management structure demonstrated a centralized consolidation system, in which the corporate headquarters (Sustainability Area) is responsible for compiling data from operational units and forest bases.

Each unit maintains its own control spreadsheets, in which activity data is entered, duly accompanied by supporting documents (invoices, consumption reports, management reports, invoices, among others). Local managers — known as focal points — are responsible for gathering this information and periodically sending it to headquarters for integration into the official calculation tool used by the organization.

The sampling and validation of information followed the premises of robustness, traceability and representativeness, showing that approximately 100% of the sources and emission categories were evaluated, with broad coverage of the applicable scopes, even the categories with lower representativeness. This level of coverage exceeds the minimum limits normally required for verification audits, providing greater precision, reliability and transparency to the final result of the inventory.

Conflict of Interest (CDI)

I, **Lucio Fernando de Andrade**, certify that there is no conflict of interest between the Reporting Organization and the Verification Body, or any of the individuals or members of the verification team involved in verifying the inventory, as defined in Chapter 3.2.1 of the Verification Specifications of the Brazilian GHG Protocol Program.

The verification team is composed of the following professionals: Lucio Fernando de Andrade (Lead Verifier)

DocuSigned by:
Lucio Andrade
FEC5FCC72B8C418...
Lucio Fernando de Andrade, Lead Verifier
Date: 13/03/2026

Verifier's Conclusion on the GHG Emissions Inventory

As those responsible for the verification activities of the reporting organization's GHG inventory, we certify that the information contained in this document is true.

DocuSigned by:
Lucio Andrade
FEC5FCC72B8C418...
Lucio Fernando de Andrade, Lead Verifier
Date: 13/03/2026

Assinado por:
Thais de Lima Carvalho
B8E0821540D4418...
Thais Carvalho, Independent Reviewer
Date: 13/03/2026

Revision

Revision Number: 0 (first emission)

Iguatemi Business - Av. Luiz Eduardo Toledo Prado, 900 - torre 2 - Vila do Golfe
Ribeirão Preto 14027-250
Tel: +55 16 3797 5403
ey.com.br

Independent auditor's limited assurance report on nonfinancial information of the One For One Commitment contained in the Sustainability Report and Disclosures Hub Center

To the
Shareholders, Board of Directors and Officers of
BRACELL SP CELULOSE LTDA.
São Paulo - SP

Introduction

We were engaged by BRACELL SP CELULOSE LTDA ("Bracell") to present our limited assurance report on the nonfinancial information of the "One for One Commitment" disclosed by the entity in the Sustainability Report and Disclosures Hub Center for the year ended December 31, 2025.

Our limited assurance does not extend to information from prior periods or to any other information disclosed in conjunction with the Sustainability Report and Disclosures Hub Center, including any embedded images, audio files, or videos.

Bracell management's responsibility

Bracell management is responsible for:

- selecting and establishing the appropriate criteria for preparation of the nonfinancial information contained in the One for One Commitment;
- preparing the information in accordance with the criteria and guidelines of the Terms of Reference of the One For One Commitment;
- designing, implementing, and maintaining internal control over the information relevant to the preparation of the One For One Commitment information that is free from material misstatement, whether due to fraud or error.

Independent auditor's responsibility

Our responsibility is to express a conclusion on the nonfinancial information of the One For One Commitment contained in the Sustainability Report and Disclosures Hub Center, based on the limited assurance engagement conducted in accordance with Technical Communication (CTO) No. 07/2022, issued by Brazil's National Association of State Boards of Accountancy (CFC), and on NBC TO 3000 - Assurance Engagements Other than Audits and Reviews, also issued by the CFC, which is equivalent to the international standard ISAE 3000, Assurance engagements other than audits or reviews of historical financial information, issued by the International Auditing and Assurance Standards Board (IAASB). These standards require that the auditor comply with ethical requirements, independence, and other related responsibilities, including application of the Brazilian Quality Control Standard (NBC PA 01) and, therefore, the maintenance of a comprehensive quality control system, including documented policies and procedures on compliance with ethical requirements, professional standards, and applicable legal and regulatory requirements.

In addition, these standards require that the work be planned and performed with the objective of obtaining limited assurance that the nonfinancial information described in the One For One Commitment contained in the 2025 Sustainability Report and Disclosures Hub Center as a whole is free from material misstatement.

A limited assurance engagement conducted in accordance with NBC TO 3000 (ISAE 3000) consists primarily of inquiries of Bracell management and other Bracell professionals who are involved in the preparation of the information, as well as the application of analytical procedures to obtain evidence that enables us to conclude, in the form of limited assurance, on the information taken as a whole. A limited assurance engagement also requires application of additional procedures whenever the independent auditors become aware of matters that would cause them to believe that the One for One Commitment information disclosed in the 2025 Sustainability Report and Disclosures Hub Center may not be free from material misstatement.

The procedures selected were based on our understanding of aspects regarding compilation, materiality, and presentation of the One for One Commitment information contained in the 2025 Sustainability Report and Disclosures Hub Center, on other engagement circumstances, as well as on our consideration of areas and processes associated with the material information disclosed in the 2025 Sustainability Report and Disclosures Hub Center in which material misstatements could occur. Our procedures included the following, among others:

a) planning of our work, considering the materiality, the volume of qualitative and quantitative information, and operational and internal control systems used as basis for the preparation of the One for One Commitment information contained in the 2025 Sustainability Report and Disclosures Hub Center;

b) understanding the calculation methodology and the procedures for compiling the One for One Commitment through inquiries of managers responsible for preparation of the information;

c) application of analytical procedures to quantitative information and inquiries as to qualitative information, and correlation with the One for One Commitment disclosed in the 2025 Sustainability Report and Disclosures Hub Center; and

d) for cases in which nonfinancial data correlate with financial indicators, the comparison of these indicators with the financial statements and/or accounting records.

The limited assurance procedures also included compliance with the guidelines and criteria of the framework for preparation of the Terms of Reference of the One for One Commitment applicable in the preparation of the information contained in the 2025 Sustainability Report and Disclosures Hub Center.

We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our limited assurance conclusion.

Shape the future
with confidence

Scope and limitations

The procedures performed in a limited assurance engagement vary in nature and timing, and are less extensive than for a reasonable assurance engagement. Consequently, the level of assurance obtained in a limited assurance engagement is substantially lower than the assurance that would have been obtained had we performed a reasonable assurance engagement. Had we performed a reasonable assurance engagement, other issues and possible misstatements that may exist in the One for One Commitment information contained in the 2025 Sustainability Report and Disclosures Hub Center could have been identified. Accordingly, we do not express an opinion on this information.

Nonfinancial data is subject to more inherent limitations than financial data, given the nature and diversity of the methods used to determine, calculate, or estimate this data. Qualitative interpretations of materiality, relevance, and accuracy of nonfinancial data are subject to individual assumptions and judgments. Additionally, we have not performed any work on data informed for prior periods, or on future forecasts and goals.

The preparation and presentation of sustainability indicators followed the criteria of the Terms of Reference of the One For One Commitment and, therefore, do not have the objective of ensuring compliance with social, economic, environmental, or engineering laws and regulations. However, these standards provide for the presentation and disclosure of any noncompliance with such regulations when significant sanctions or fines occur. Our assurance report should be read and understood in this context, inherent in Bracell's One For One Commitment criteria.

Conclusion

Based on the procedures carried out, described herein, and on the evidence obtained, nothing has come to our attention that causes us to believe that the nonfinancial information of the One For One Commitment contained in the Sustainability Report and Disclosures Hub Center, for the year ended December 31, 2025 of Bracell, was not prepared, in all material respects, in accordance with the criteria and guidelines of the Terms of Reference of Brasell's One For One Commitment.

Ribeirão Preto (SP), March 30, 2026.
.

Ernst & Young
Auditores Independentes S/S Ltda.
CRC SP-044415

Wagner dos Santos Junior
CRC 1SP-216386/O-T

EY I 3 / 3

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Ribeirão Preto 14027-250

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ey.com.br

Independent auditor's limited assurance report on nonfinancial information contained in the Sustainability Report and Disclosures Hub Center

To the
Shareholders, Board of Directors and Officers of
BRACELL SP CELULOSE LTDA.
São Paulo - SP

Introduction

We were engaged by BRACELL SP CELULOSE LTDA ("Bracell") to present our limited assurance report on the nonfinancial information described in Attachment 1, contained in the 2025 Sustainability Report and Disclosures Hub Center of Bracell ("Report") for the year ended December 31, 2025.

Our limited assurance does not extend to information from prior periods or to any other information disclosed in conjunction with the Sustainability Report and Disclosures Hub Center, including any embedded images, audio files, or videos.

Bracell management's responsibility

Bracell management is responsible for:

- selecting and establishing the appropriate criteria for preparation of the information contained in the Sustainability Report and Disclosures Hub Center;
- preparing the information in accordance with the criteria and guidelines of the Global Reporting Initiative ("GRI - Standards"), the Sustainability Accounting Standards Board – Consumer Goods e Renewable Resources & Alternative Energy ("SASB"), and Own Indicators;
- designing, implementing, and maintaining internal control over the information relevant to the preparation of the information contained in the Sustainability Report and Disclosures Hub Center that is free from material misstatement, whether due to fraud or error.

Independent auditor's responsibility

Our responsibility is to express a conclusion on the nonfinancial information described in Attachment 1, contained in the 2025 Sustainability Report and Disclosures Hub Center, based on the limited assurance engagement conducted in accordance with Technical Communication (CTO) No. 07/2022, issued by Brazil's National Association of State Boards of Accountancy (CFC), and on NBC TO 3000 - Assurance Engagements Other than Audits and Reviews, also issued by the CFC, which is equivalent to the international standard ISAE 3000, Assurance engagements other than audits or reviews of historical financial information, issued by the International Auditing and Assurance Standards Board (IAASB). These standards require that the auditor comply with ethical requirements, independence, and other related responsibilities, including application of the Brazilian Quality Control Standard (NBC PA 01) and, therefore, the maintenance of a comprehensive quality control system, including documented policies and procedures on compliance with ethical requirements, professional standards, and applicable legal and regulatory requirements.

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In addition, these standards require that the work be planned and performed with the objective of obtaining limited assurance that the nonfinancial information described in Attachment 1, contained in the 2025 Sustainability Report and Disclosures Hub Center as a whole is free from material misstatement.

A limited assurance engagement conducted in accordance with NBC TO 3000 (ISAE 3000) consists primarily of inquiries of Bracell management and other Bracell professionals who are involved in the preparation of the information, as well as the application of analytical procedures to obtain evidence that enables us to conclude, in the form of limited assurance, on the information taken as a whole. A limited assurance engagement also requires application of additional procedures whenever the independent auditors become aware of matters that would cause them to believe that the information disclosed in the 2025 Sustainability Report and Disclosures Hub Center may not be free from material misstatement.

The procedures selected were based on our understanding of aspects regarding compilation, materiality, and presentation of the information described in Attachment 1, contained in the 2025 Sustainability Report and Disclosures Hub Center, on other engagement circumstances, as well as on our consideration of areas and processes associated with the material information disclosed in the 2025 Sustainability Report and Disclosures Hub Center in which material misstatements could occur. Our procedures included the following, among others:

a) planning of our work, considering the materiality, the volume of qualitative and quantitative information, and operational and internal control systems used as basis for the preparation of the information contained in the 2025 Sustainability Report and Disclosures Hub Center;

b) understanding the calculation methodology and the procedures for compiling the indicators through inquiries of managers responsible for preparation of the information;

c) application of analytical procedures to quantitative information and inquiries as to qualitative information, and correlation with the indicators contained in Attachment 1 and disclosed in the 2025 Sustainability Report and Disclosures Hub Center; and

d) for cases in which nonfinancial data correlate with financial indicators, the comparison of these indicators with the financial statements and/or accounting records.

The limited assurance procedures also included checking for compliance with the guidelines and criteria of the GRI - Standards and Own Indicators applicable to the preparation of the information described in Attachment 1, contained in the 2025 Sustainability Report and Disclosures Hub Center.

We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our limited assurance conclusion.

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Scope and limitations

The procedures performed in a limited assurance engagement vary in nature and timing, and are less extensive than for a reasonable assurance engagement. Consequently, the level of assurance obtained in a limited assurance engagement is substantially lower than the assurance that would have been obtained had we performed a reasonable assurance engagement. Had we performed a reasonable assurance engagement, other issues and possible misstatements that may exist in the information described in Attachment 1, contained in the 2025 Sustainability Report and Disclosures Hub Center could have been identified. Accordingly, we do not express an opinion on this information.

Nonfinancial data is subject to more inherent limitations than financial data, given the nature and diversity of the methods used to determine, calculate, or estimate this data. Qualitative interpretations of materiality, relevance, and accuracy of nonfinancial data are subject to individual assumptions and judgments. Additionally, we have not performed any work on data informed for prior periods, or on future forecasts and goals.

The preparation and presentation of sustainability indicators followed the criteria of GRI - Standards, SASB, and Own Indicators, and therefore do not have the objective of ensuring compliance with social, economic, environmental, or engineering laws and regulations. However, these standards provide for the presentation and disclosure of any noncompliance with such regulations when significant sanctions or fines occur. Our assurance report should be read and understood in this context, inherent in the selected criteria of the Global Reporting Initiative – GRI ("GRI – Standards"), the Sustainability Accounting Standards Board ("SASB"), and Own Indicators of Bracell.

Conclusion

Based on the procedures carried out, described herein, and on the evidence obtained, nothing has come to our attention that causes us to believe that the nonfinancial information described in Attachment 1, contained in the Sustainability Report and Disclosures Hub Center, for the year ended December 31, 2025 of Bracell, was not prepared, in all material respects, in accordance with the criteria and guidelines of the Global Reporting Initiative – GRI ("GRI – Standards"), the Sustainability Accounting Standards Board ("SASB"), and Own Indicators of Bracell.

Ribeirão Preto (SP), March 30, 2026.

Ernst & Young
Auditores Independentes S/S Ltda.
CRC SP-044415

Wagner dos Santos Junior
CRC 1SP-216386/O-T

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Attachment 1

Indicators

The 2025 Sustainability Report and Disclosures Hub Center indicators of Bracell included in the limited assurance scope are as follows:

Standard	Indicador	Descrição
GRI	2-1	Organizational details
GRI	2-2	Entities included in the organization's sustainability reporting
GRI	2-5	External assurance
GRI	2-6	Activities and workers
GRI	2-7	Employees
GRI	2-8	Non-employee workers
GRI	2-9	Governance structure and its composition
GRI	2-10	Nomination and selection of the highest governance body
GRI	2-11	Chair of the highest governance body
GRI	2-12	Role of the highest governance body in overseeing the management of impacts
GRI	2-13	Delegation of responsibility for managing impacts
GRI	2-14	Role of the highest governance body in sustainability reporting
GRI	2-15	Conflicts of interest
GRI	2-16	Communication of critical concerns
GRI	2-17	Collective knowledge of the highest governance body
GRI	2-18	Evaluation of the performance of the highest governance body
GRI	2-19	Remuneration policies
GRI	2-20	Process for determining remuneration
GRI	2-22	Statement on sustainable development strategy
GRI	2-23	Policy commitments
GRI	2-24	Embedding policy commitments
GRI	2-25	Processes to remediate negative impacts
GRI	2-26	Mechanisms for seeking advice and raising concerns
GRI	2-27	Compliance with laws and regulations
GRI	2-28	Membership in associations
GRI	2-29	Approach to stakeholder engagement
GRI	2-30	Collective bargaining agreements
GRI	3-1	Process to determine material topics
GRI	3-2	List of material topics
GRI	3-3	Management of material topics
GRI	101-1	Policies to halt and reverse biodiversity loss
GRI	101-2	Management of impacts on biodiversity

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GRI	101-3	Identification of biodiversity impacts
GRI	101-4	Identification of impacts on biodiversity
GRI	101-5	Sites with biodiversity impacts
GRI	101-6	Direct drivers of biodiversity loss
GRI	101-7	Changes in the state of biodiversity
GRI	101-8	Ecosystem services
GRI	102-1	Transition plan for climate change mitigation
GRI	102-2	Climate change adaptation plan
GRI	102-3	Just transition
GRI	102-4	GHG emissions reduction targets and progress
GRI	102-5	Scope 1 GHG emissions
GRI	102-6	Scope 2 GHG emissions
GRI	102-7	Scope 3 GHG emissions
GRI	102-8	GHG emissions intensity
GRI	102-9	GHG removals in the value chain
GRI	102-10	Carbon credits
GRI	103-1	Energy policies and commitments
GRI	103-2	Energy consumption and self-generation within the organization
GRI	103-3	Upstream and downstream energy consumption
GRI	103-4	Energy intensity
GRI	103-5	Reduction in energy consumption
GRI	201-2	Financial implications and other risks and opportunities due to climate change
GRI	201-3	Defined benefit plan obligations and other retirement plans
GRI	202-1	Ratio of lowest wage to local minimum wage, by gender
GRI	202-2	Proportion of senior management hired from the local community
GRI	203-1	Infrastructure investments and services supported
GRI	203-2	Significant indirect economic impacts
GRI	204-1	Proportion of spending on local suppliers
GRI	205-1	Operations assessed for risks related to corruption
GRI	205-2	Communication and training on anti-corruption policies and procedures
GRI	205-3	Confirmed incidents of corruption and corrective actions taken
GRI	206-1	Legal actions for anti-competitive behavior, anti-trust and monopoly practices
GRI	302-1	Energy consumption within the organization
GRI	302-2	Energy consumption outside the organization
GRI	302-3	Energy intensity
GRI	303-1	Interactions with water as a shared resource
GRI	303-2	Management of water discharge-related impacts
GRI	303-3	Water withdrawal

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GRI	303-4	Water discharge
GRI	303-5	Water consumption
GRI	305-1	Direct (Scope 1) GHG emissions
GRI	305-2	Energy indirect (Scope 2) GHG emissions
GRI	305-3	Other indirect (Scope 3) GHG emissions
GRI	305-4	GHG emissions intensity
GRI	305-5	Reduction of GHG emissions
GRI	305-6	Emissions of ozone-depleting substances (ODS)
GRI	305-7	Emissions of NOx, SOx and other significant air emissions
GRI	306-1	Waste generation and significant waste-related impacts
GRI	306-2	Management of significant waste-related impacts
GRI	306-3	Waste generated
GRI	306-4	Waste diverted from disposal
GRI	306-5	Waste directed to disposal
GRI	308-1	New suppliers screened using environmental criteria
GRI	308-2	Negative environmental impacts in the supply chain and actions taken
GRI	401-1	New employee hires and employee turnover
GRI	401-2	Benefits provided to full-time employees not provided to temporary or part-time employees
GRI	401-3	Parental leave
GRI	403-1	Occupational health and safety management system
GRI	403-10	Work-related ill health
GRI	403-2	Hazard identification, risk assessment and incident investigation
GRI	403-3	Occupational health services
GRI	403-4	Worker participation, consultation and communication on occupational health and safety
GRI	403-5	Worker training on occupational health and safety
GRI	403-6	Promotion of worker health
GRI	403-7	Prevention and mitigation of OHS impacts linked to business relationships
GRI	403-8	Workers covered by an OHS management system
GRI	403-9	Work-related injuries
GRI	404-1	Average training hours per employee per year
GRI	404-2	Programs for upgrading employee skills and transition assistance
GRI	404-3	Percentage of employees receiving regular performance and career development reviews
GRI	405-1	Diversity of governance bodies and employees
GRI	405-2	Ratio of basic salary and remuneration of women to men
GRI	406-1	Incidents of discrimination and corrective actions taken

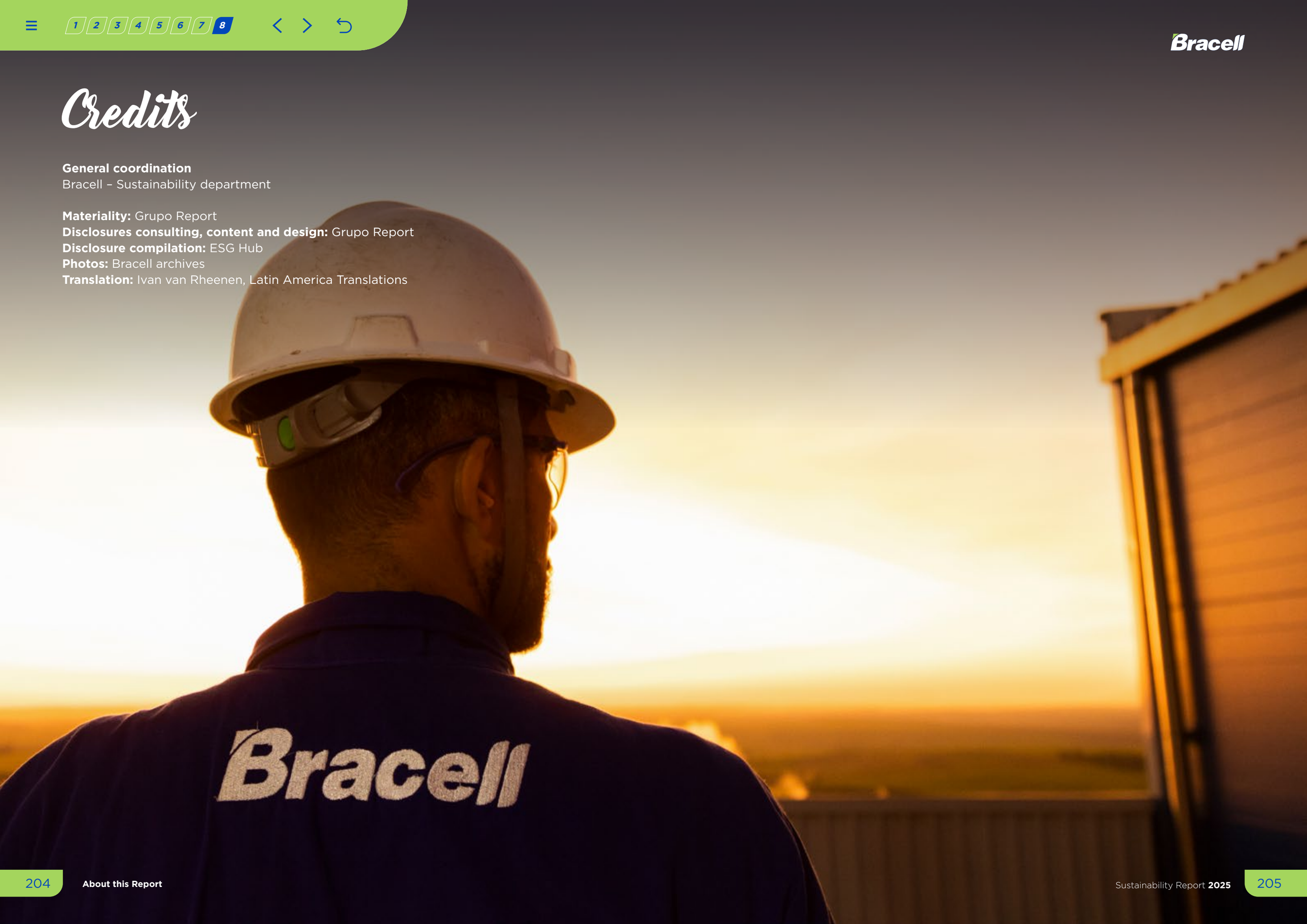
GRI	407-1	Operations and suppliers at risk for violations of freedom of association and collective bargaining
GRI	408-1	Operations and suppliers at significant risk for incidents of child labor
GRI	409-1	Operations and suppliers at significant risk for forced or compulsory labor
GRI	411-1	Incidents of violations involving rights of Indigenous Peoples
GRI	413-1	Operations with local community engagement, impact assessments and development programs
GRI	413-2	Operations with significant actual or potential negative impacts on local communities
GRI	414-1	New suppliers screened using social criteria
GRI	414-2	Negative social impacts in the supply chain and actions taken
SASB	RR-PP-110a.1	Total gross Scope 1 emissions
SASB	RR-PP-110a.2	Strategy for managing Scope 1 emissions, reduction targets and performance analysis
SASB	RR-PP-120a.1	Air emissions: NOx (excluding N2O), SO2, VOCs, PM and HAPs
SASB	RR-PP-130a.1	Total energy consumed, % electricity from grid, % biomass, % other renewables
SASB	RR-PP-140a.1	Water withdrawn/consumed and % in high-stress regions
SASB	RR-PP-140a.2	Water management risks and mitigation strategies
SASB	RR-PP-430a.1	Percentage of fiber from certified forest areas and other standards
SASB	RR-PP-000.A	Amount of recycled fiber acquired
SASB	RR-PP-000.B	Pulp production
SASB	RR-PP-000.C	Paper production
Own	Climate action 1	Total wood fiber obtained
Own	Climate action 2	75% reduction in carbon emissions per ton of product
Own	One for One Commitment	25 MtCO2e removed between 2020 and 2030
Own	Empowering lives 1	One hectare of native area conserved per hectare planted
Own	Empowering lives 2	Promote equal opportunities for women
Own	Empowering lives 3	Promote an inclusive work environment for affinity groups
Own	Empowering lives 4	Promote women's entrepreneurship in communities
Own	Empowering lives 5	Promote income generation for families and communities
Own	Sustainable landscapes	Promote quality public education

	and biodiversity 1	
Own	Sustainable landscapes and biodiversity 2	Conservation of 230,000 ha of native forests
Own	Sustainable landscapes and biodiversity 3	Protection of endemic and threatened species
Own	Sustainable landscapes and biodiversity 4	Support for reintroducing animals into the wild
Own	Delivering sustainable growth 1	Scientific research on biodiversity conservation
Own	Delivering sustainable growth 2	47% reduction in water consumption per ton of product
Own	Delivering sustainable growth 3	90% reduction in solid waste sent to landfill

Credits

General coordination
Bracell – Sustainability department

Materiality: Grupo Report
Disclosures consulting, content and design: Grupo Report
Disclosure compilation: ESG Hub
Photos: Bracell archives
Translation: Ivan van Rheenen, Latin America Translations



Bracell